

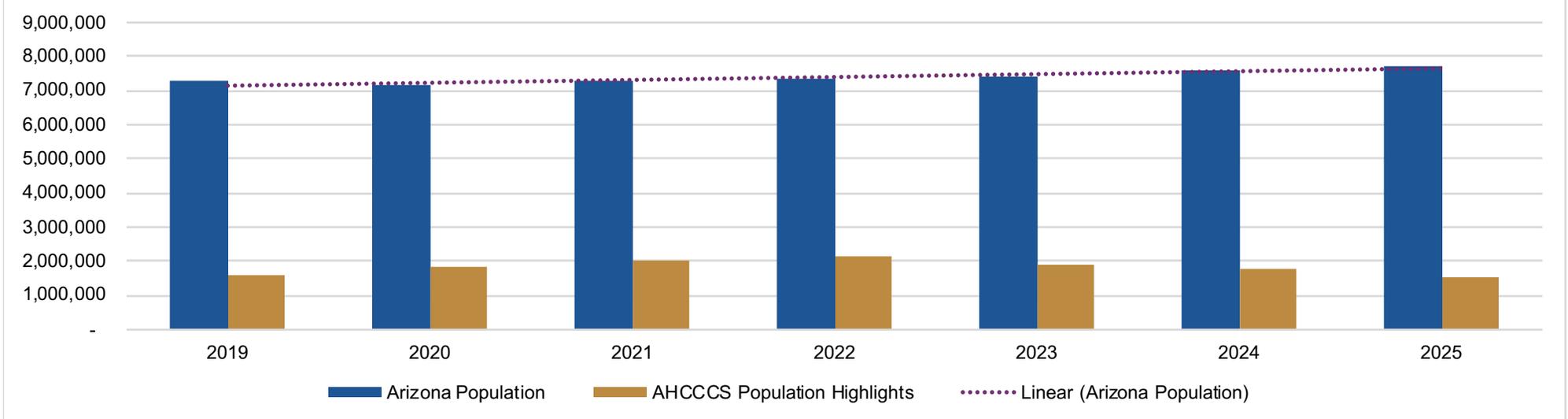


The Hess Report: Arizona Market Analysis

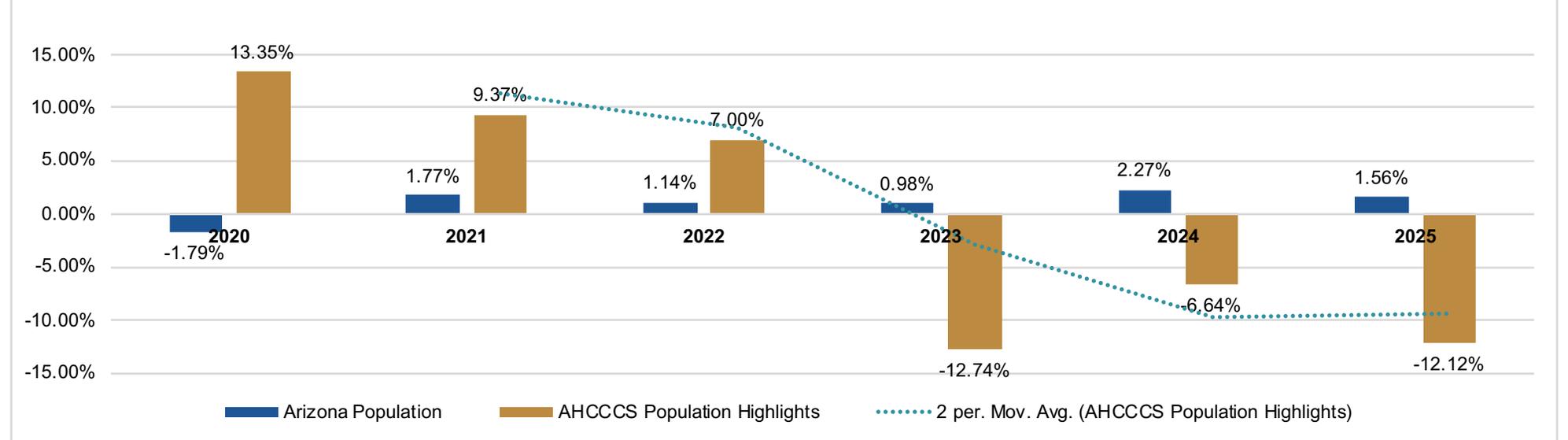
March 2026



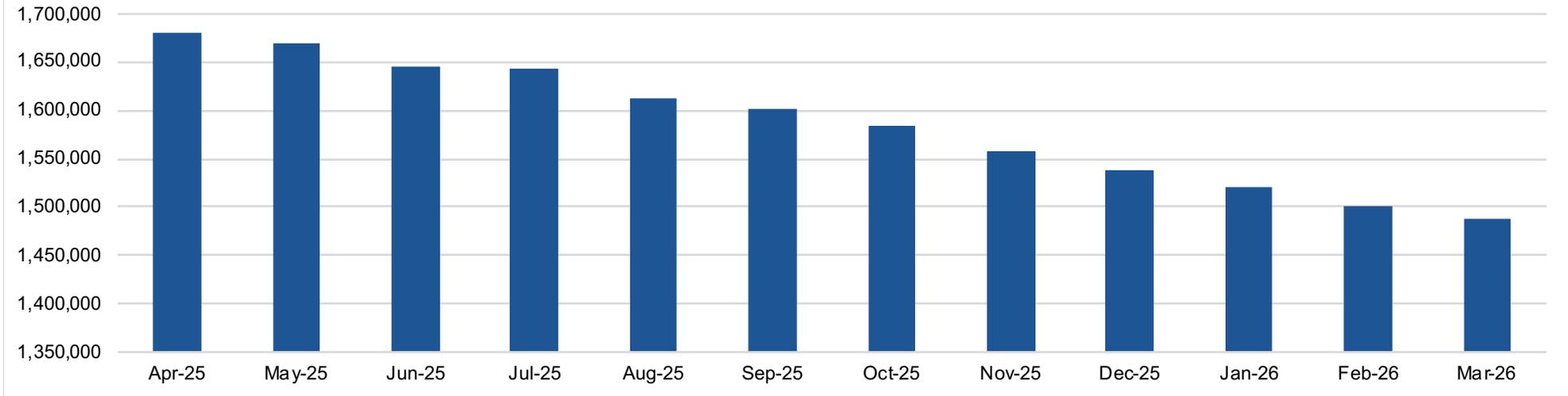
Arizona Population v. AHCCCS Growth 2019 - 2025



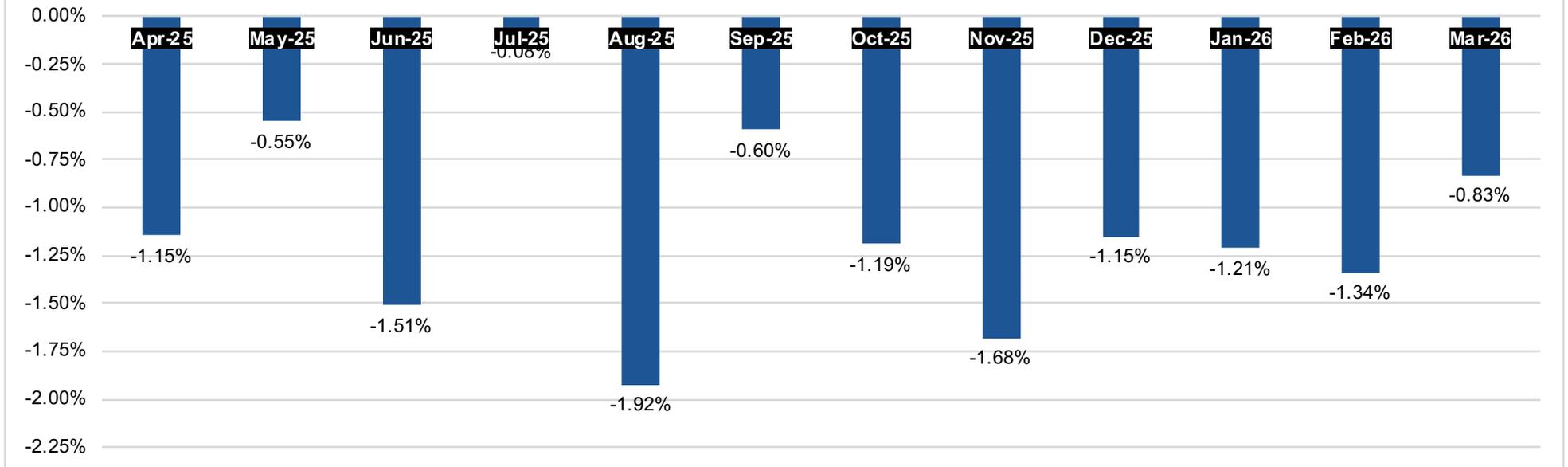
AHCCCS Population 2019 - 2025 Rate of Change

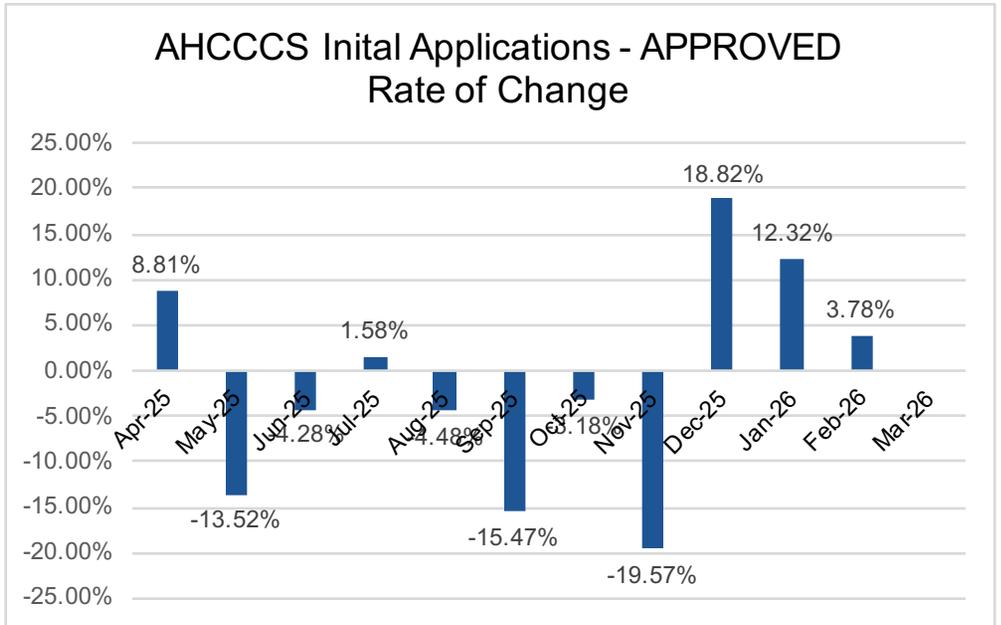
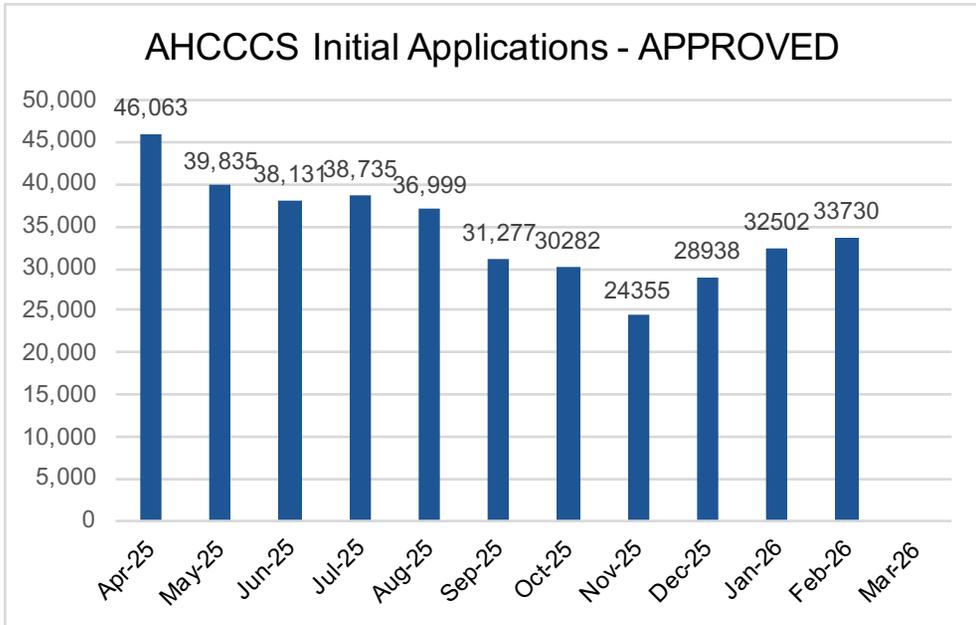
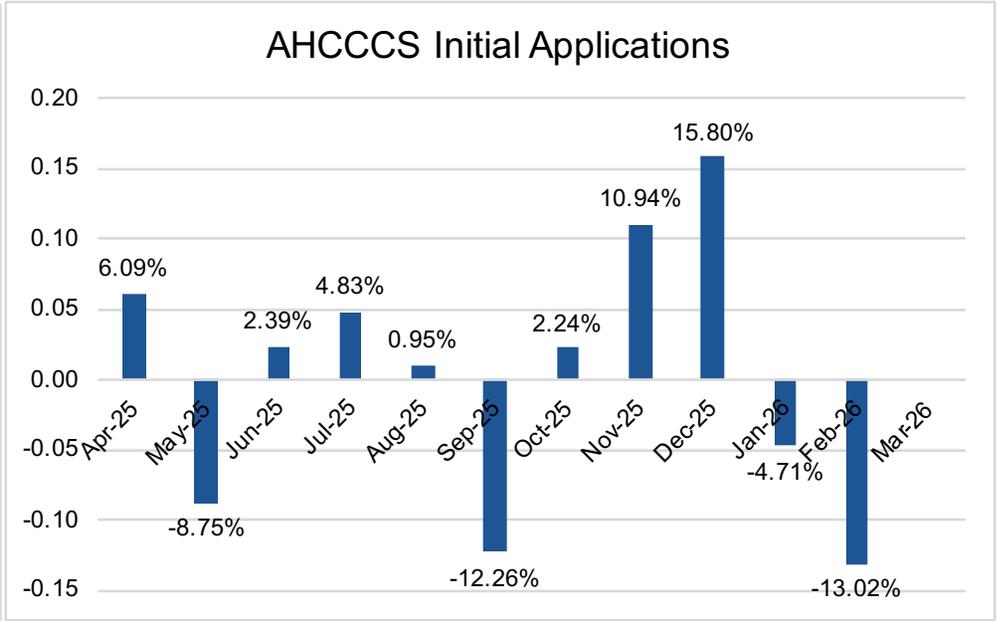
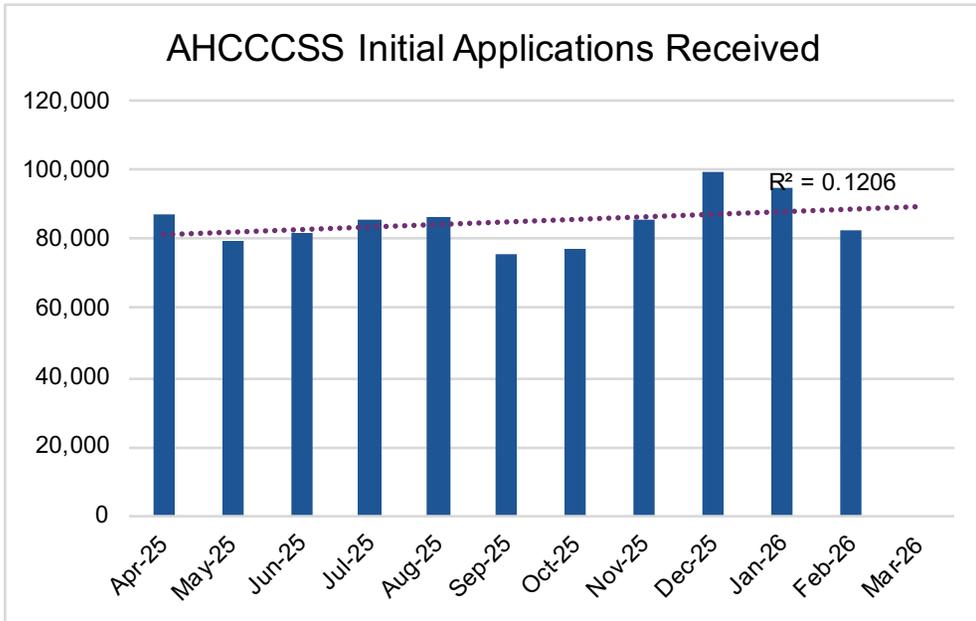


AHCCCS Complete Care Enrollment

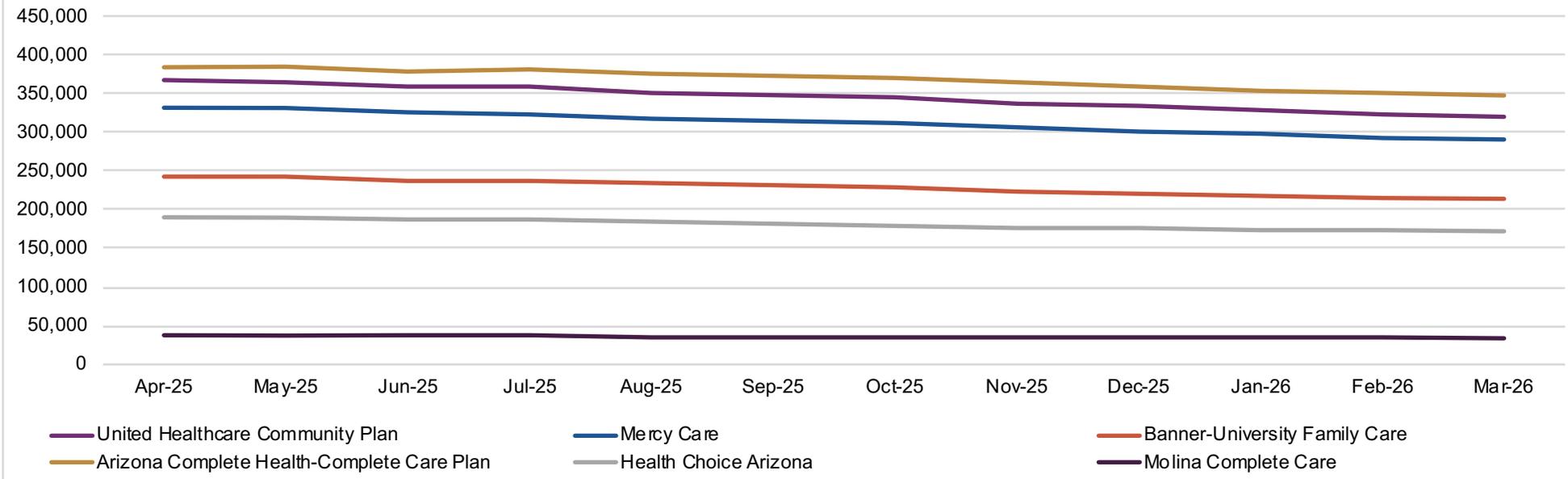


AHCCCS Enrollment Rate of Change

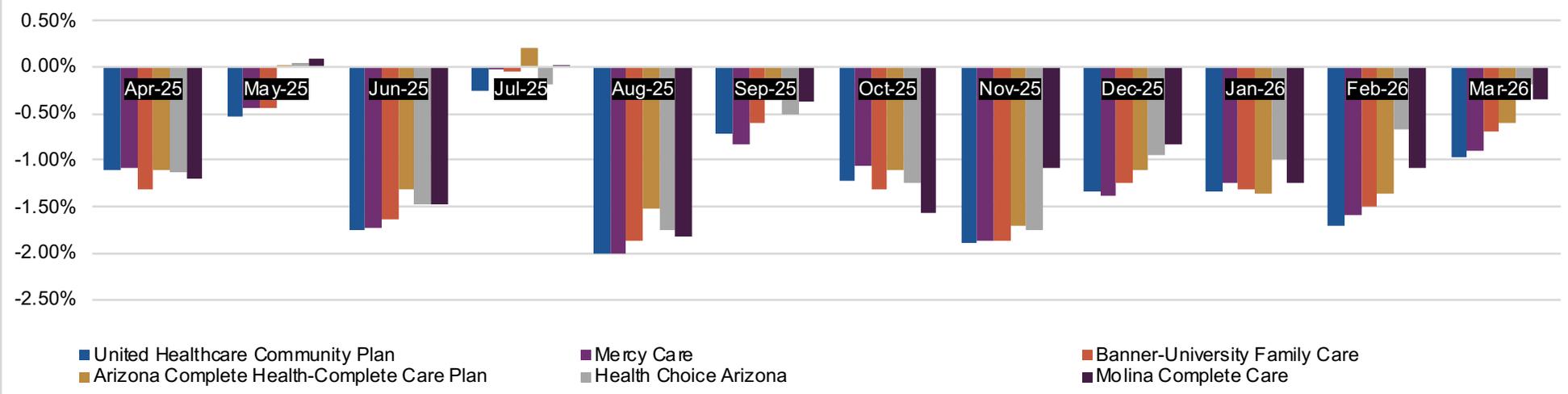


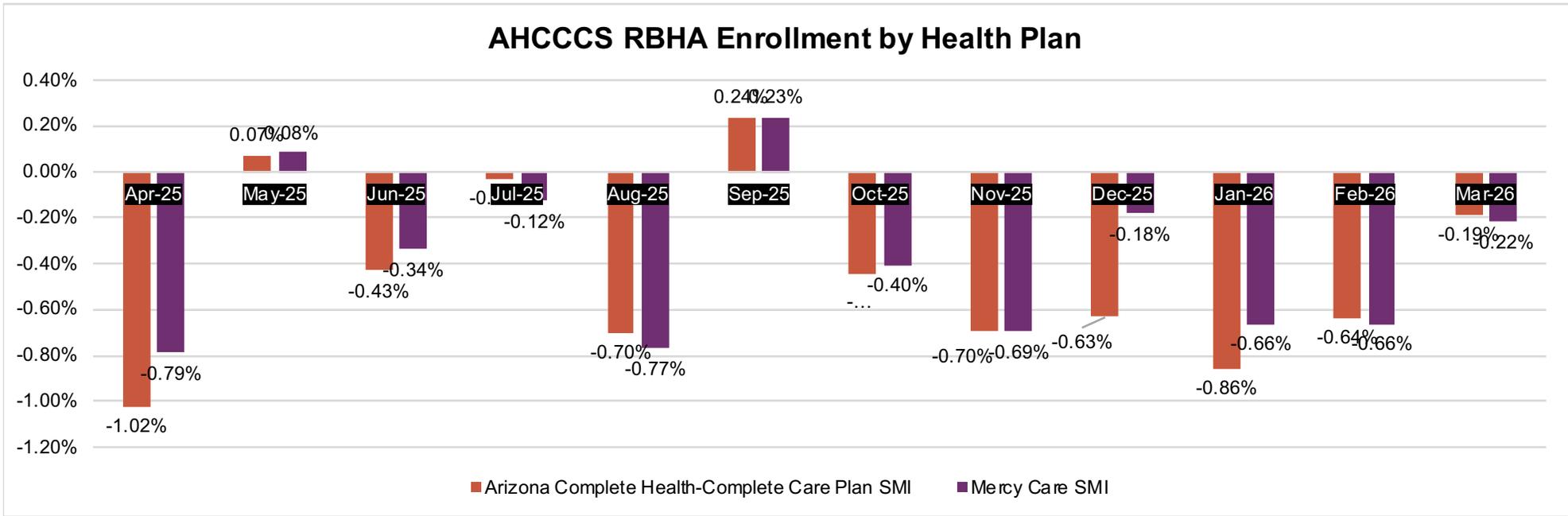
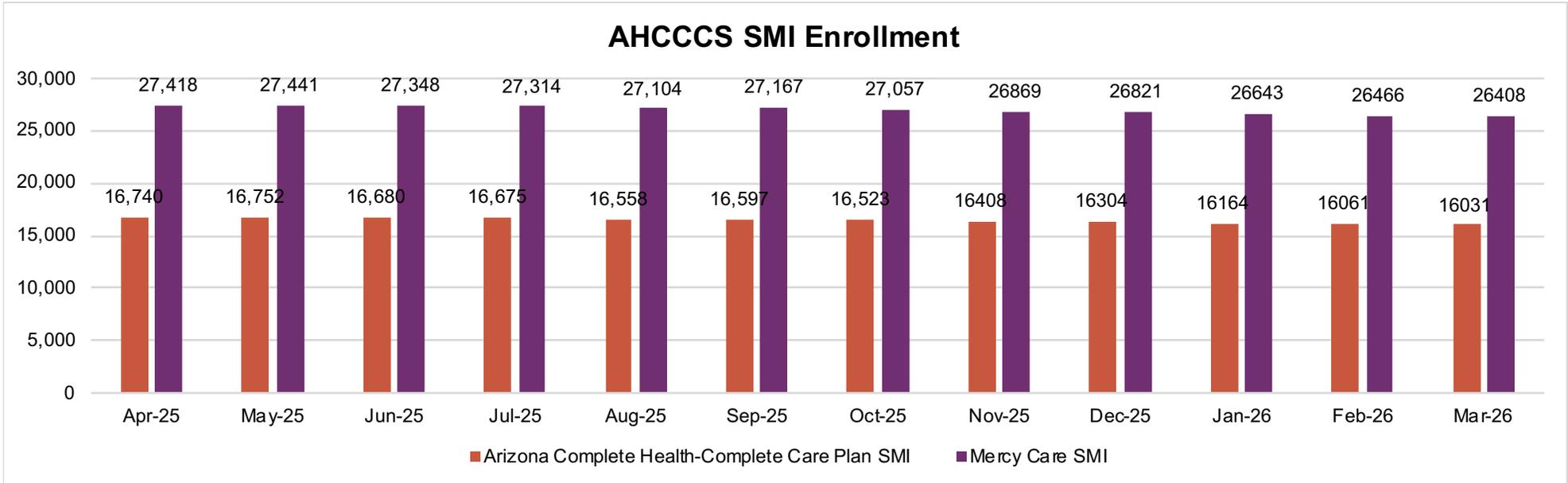


AHCCCS ACC Enrollment by Health Plan

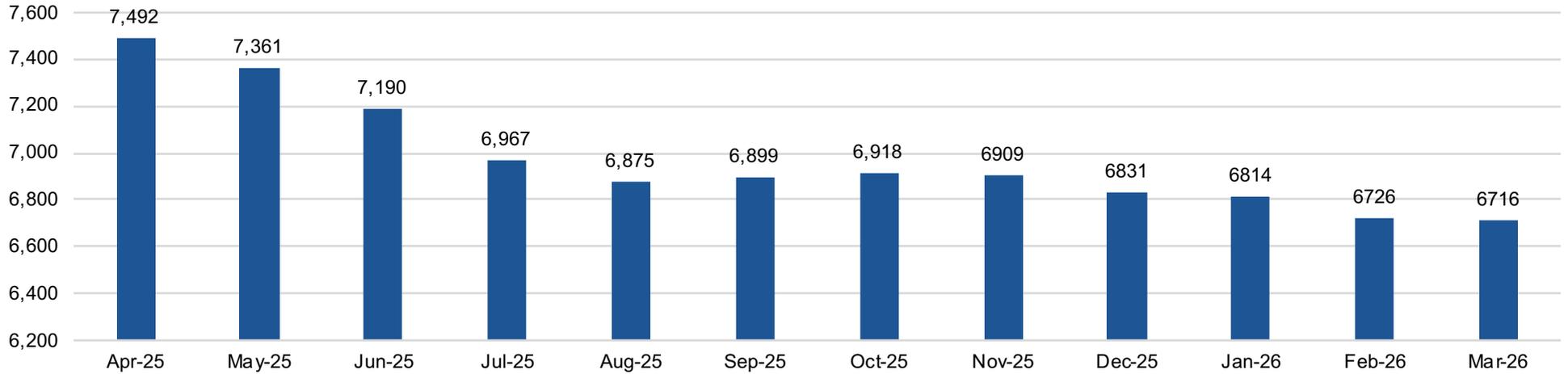


AHCCCS ACC Enrollment by Health Plan - Rate of Change

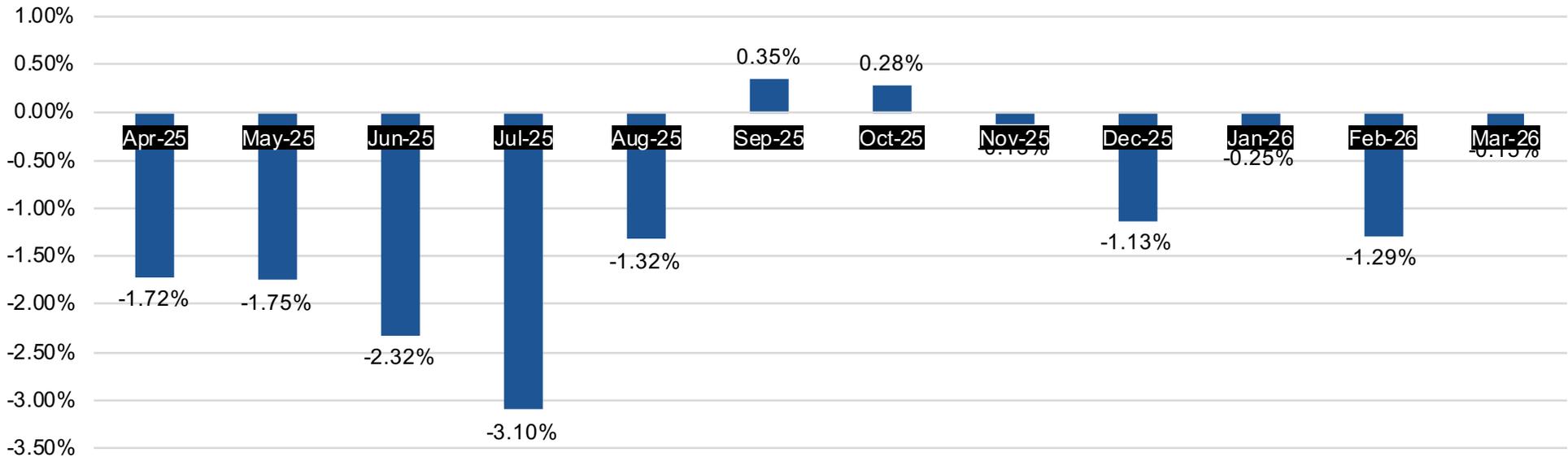




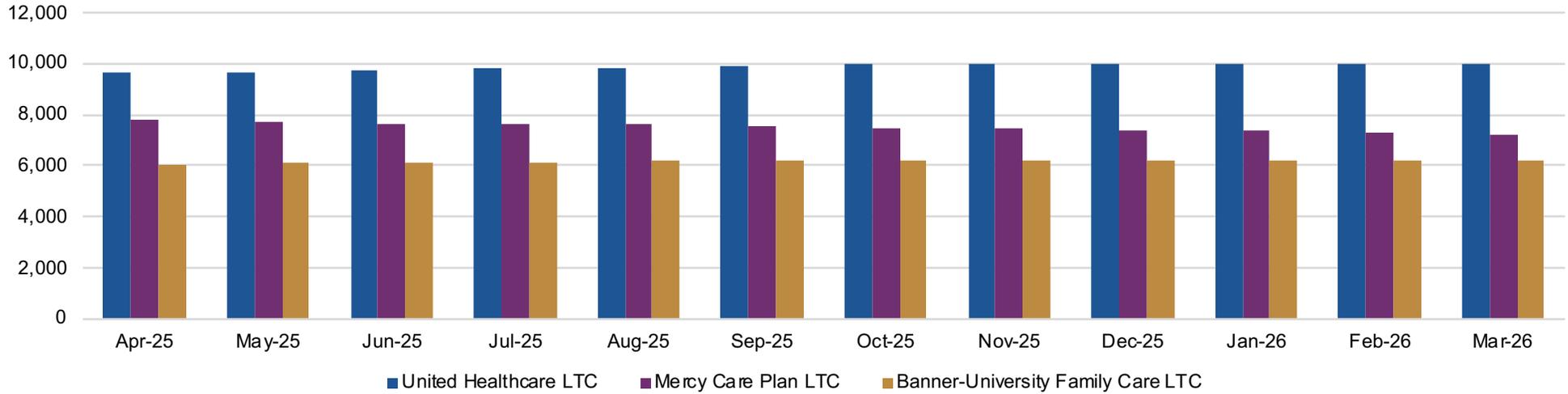
DCS-CHP Health Plan Enrollment



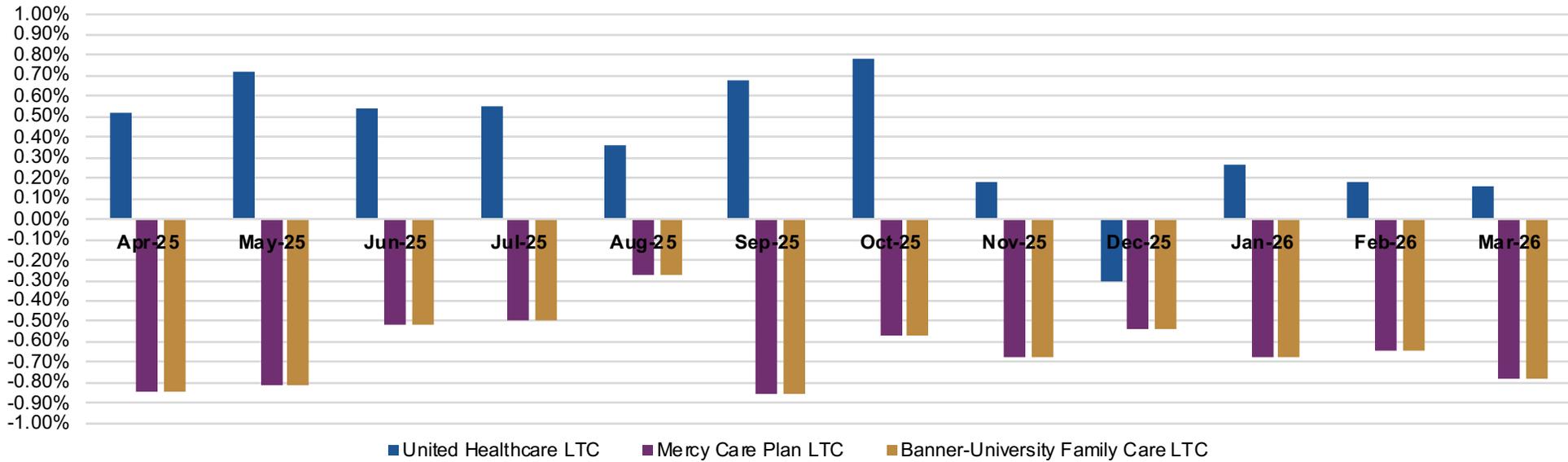
DCS-CHP Health Plan Enrollment Rate of Change



Arizona Long Term Care Enrollment by Health Plan



Arizona Long Term Care Enrollment by Health Plan - Rate of Change





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