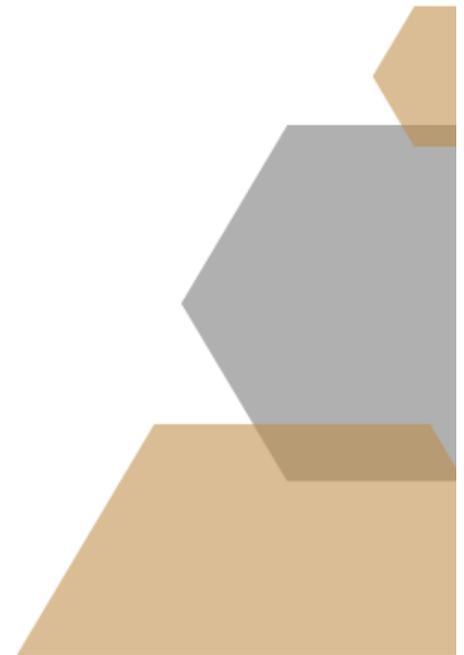


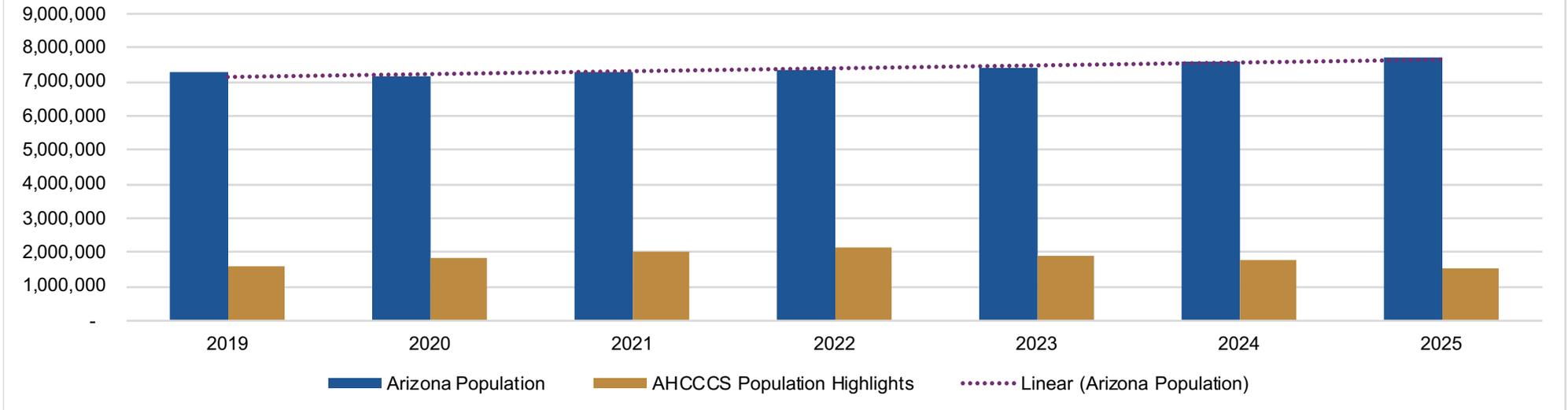


The Hess Report: Arizona Market Analysis

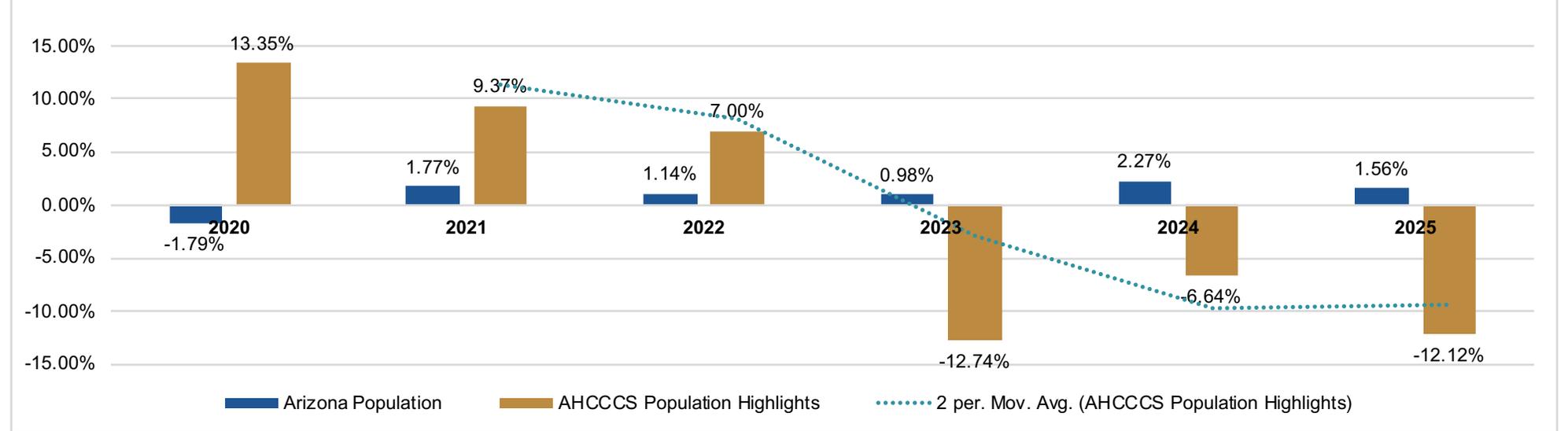
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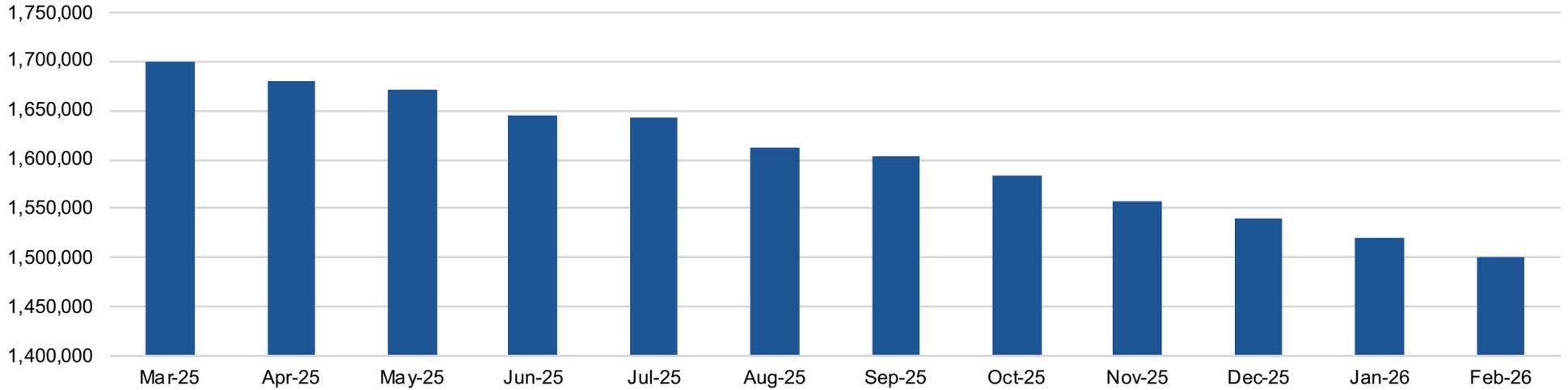
Arizona Population v. AHCCCS Growth 2019 - 2025



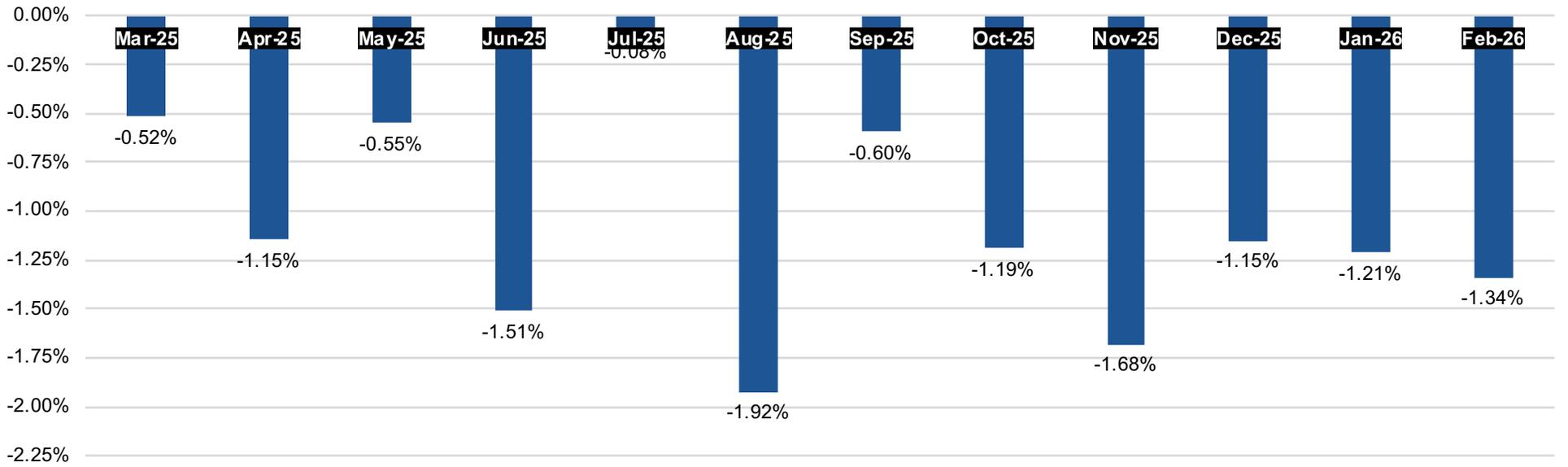
AHCCCS Population 2019 - 2025 Rate of Change

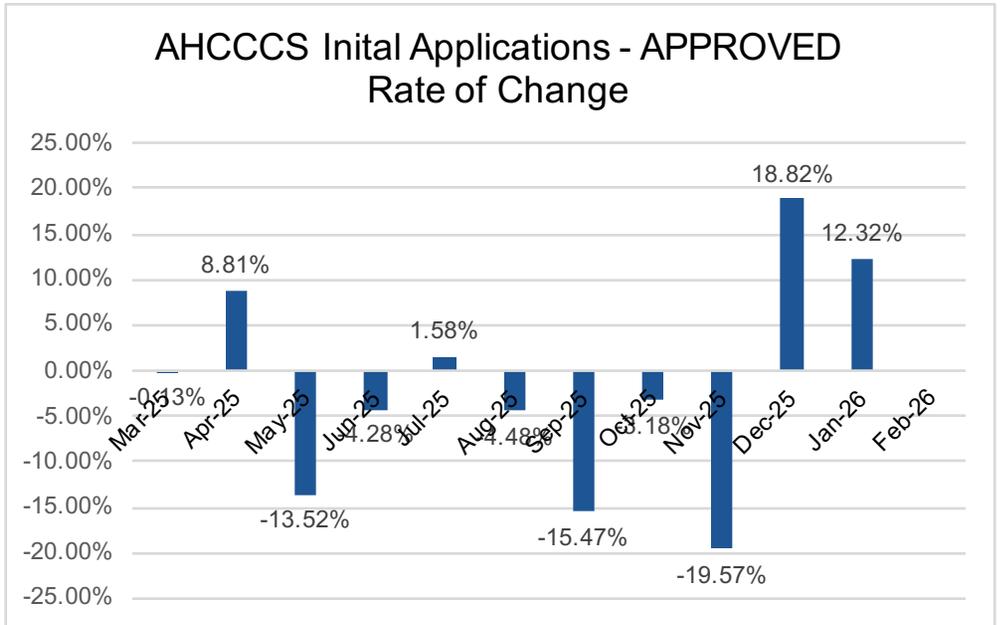
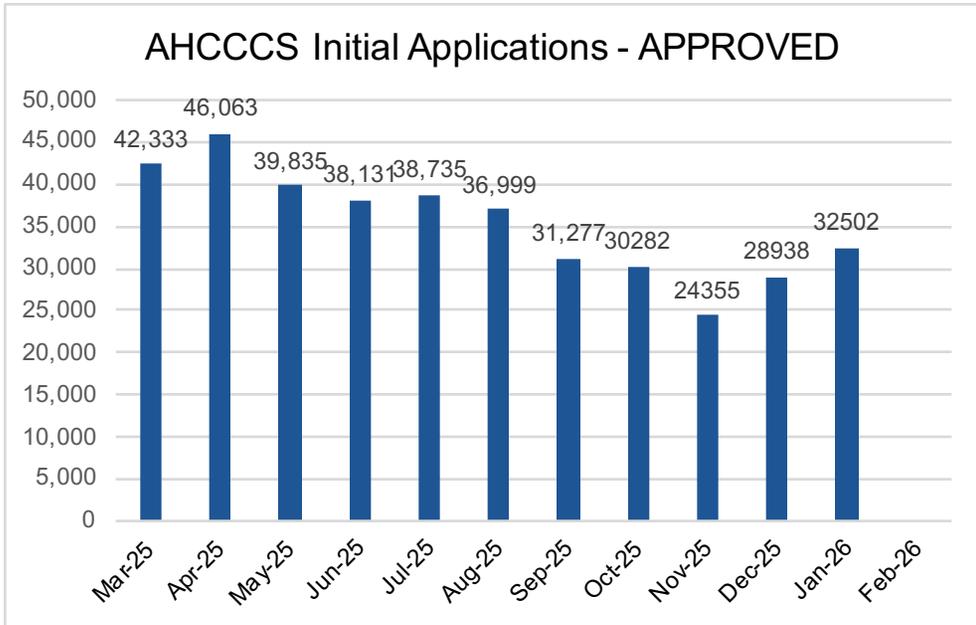
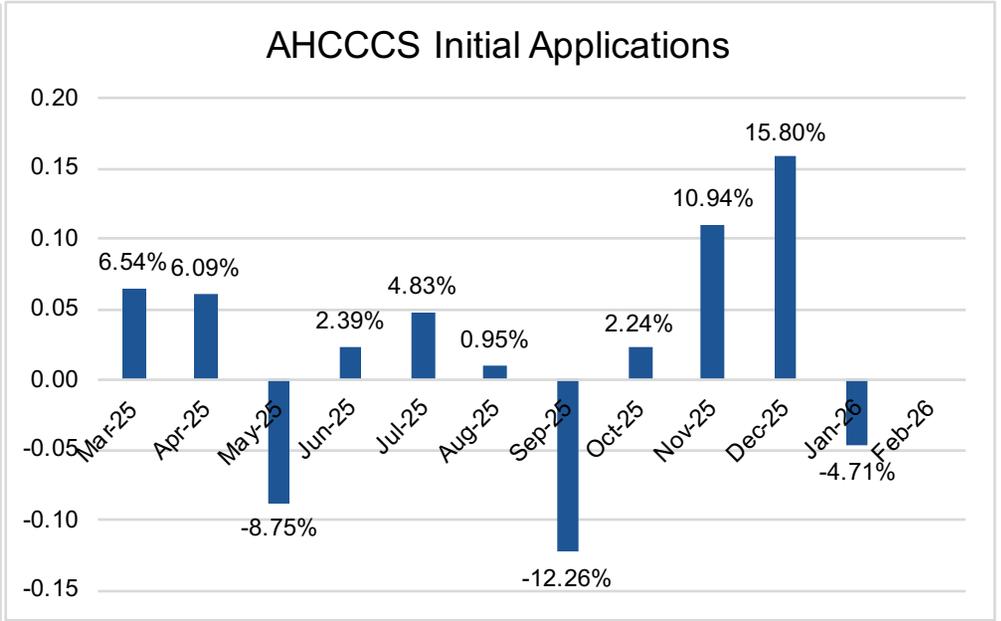
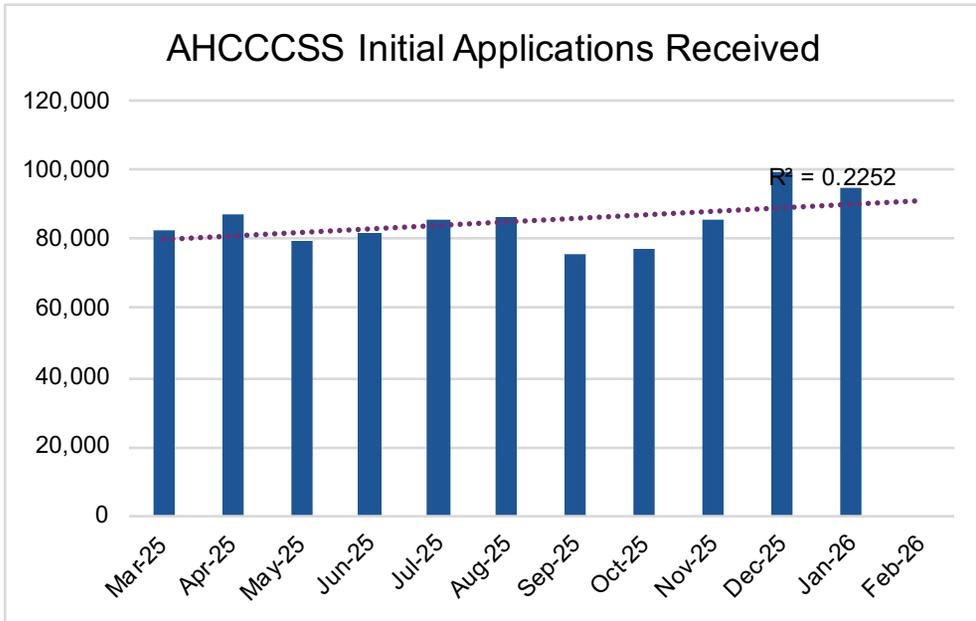


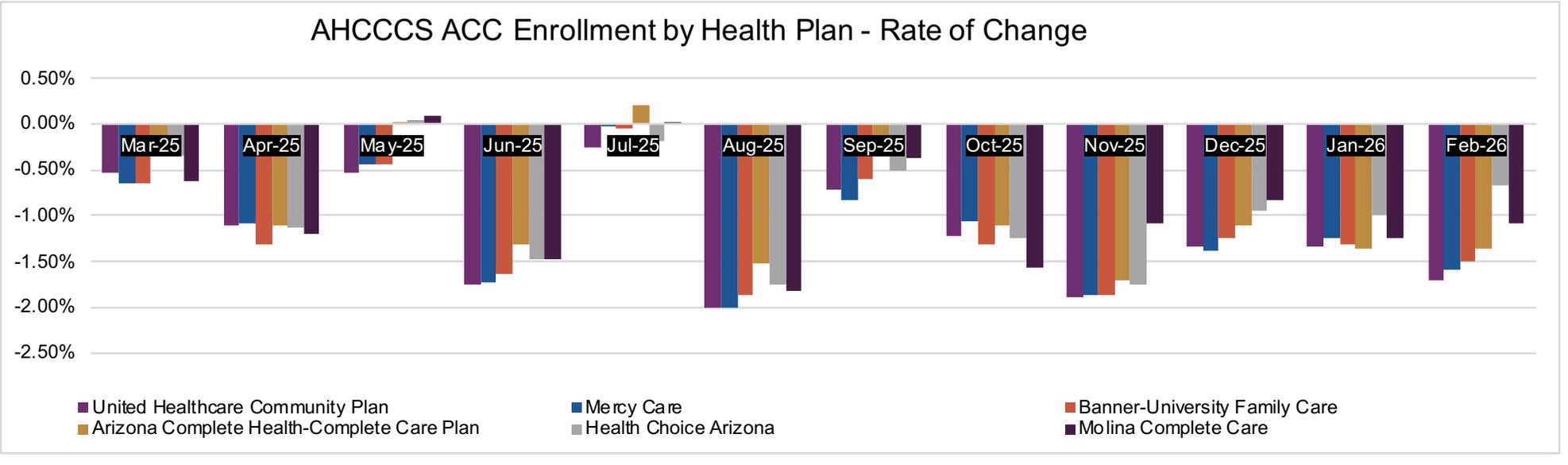
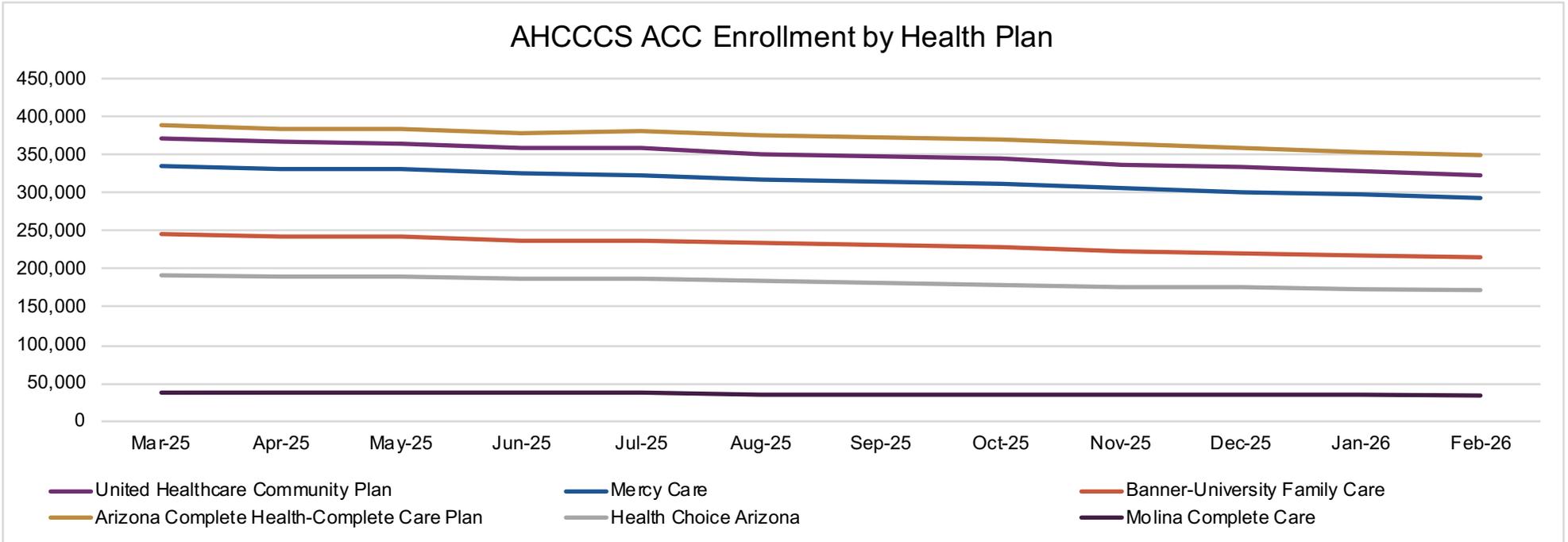
AHCCCS Complete Care Enrollment

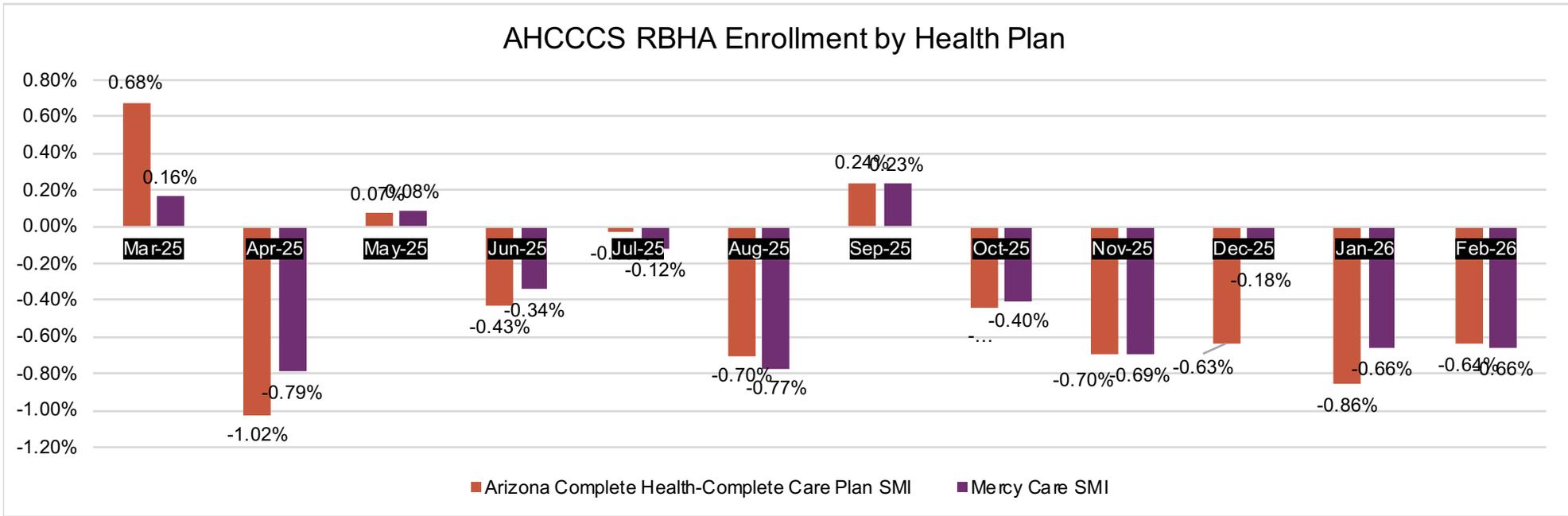
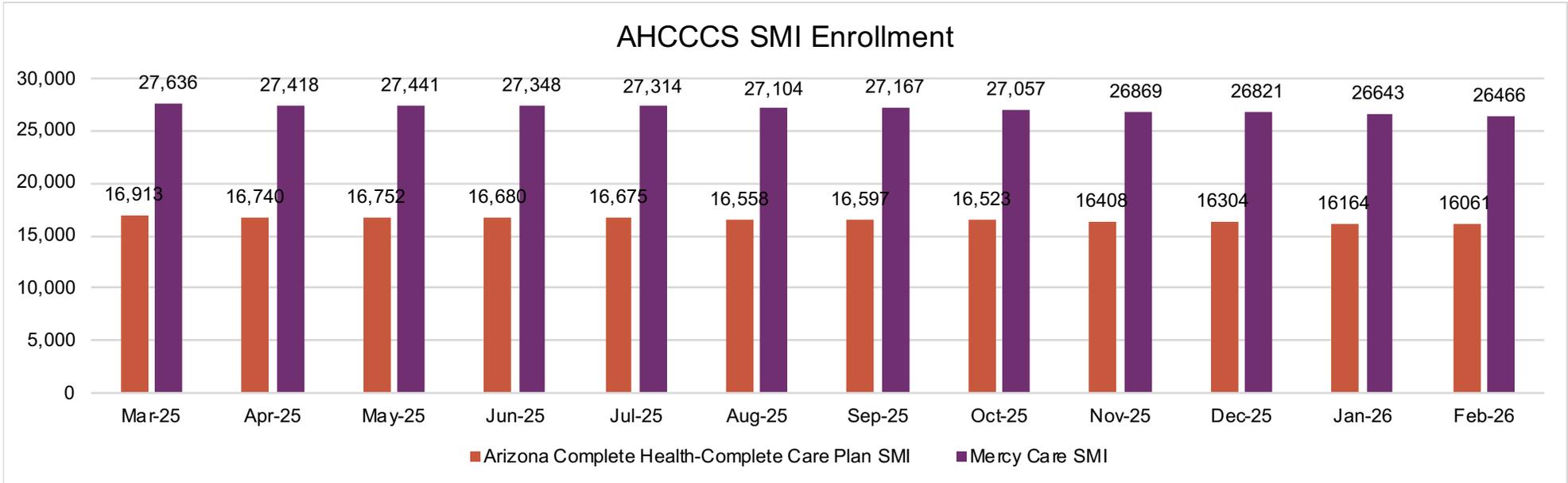


AHCCCS Enrollment Rate of Change

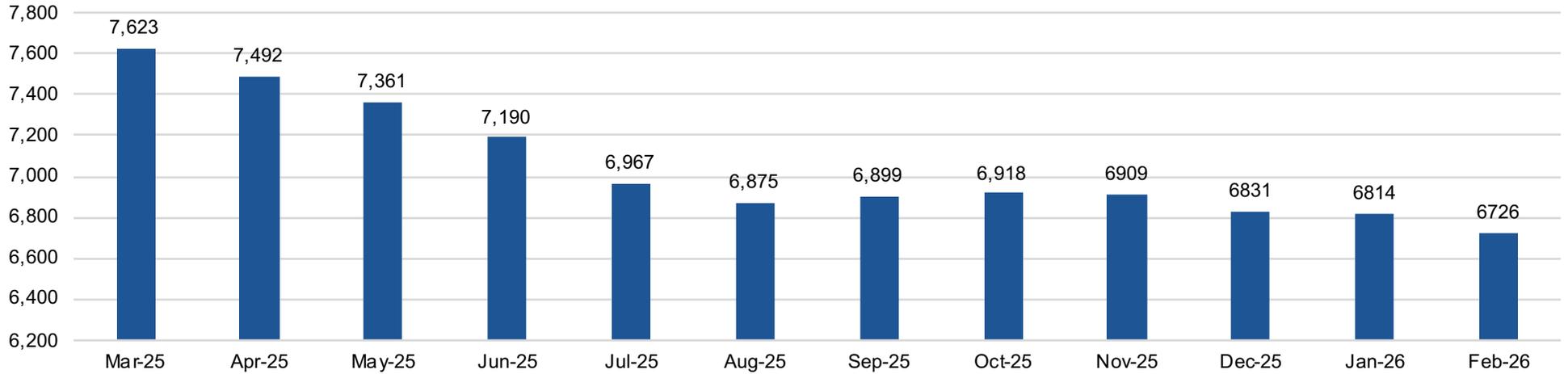




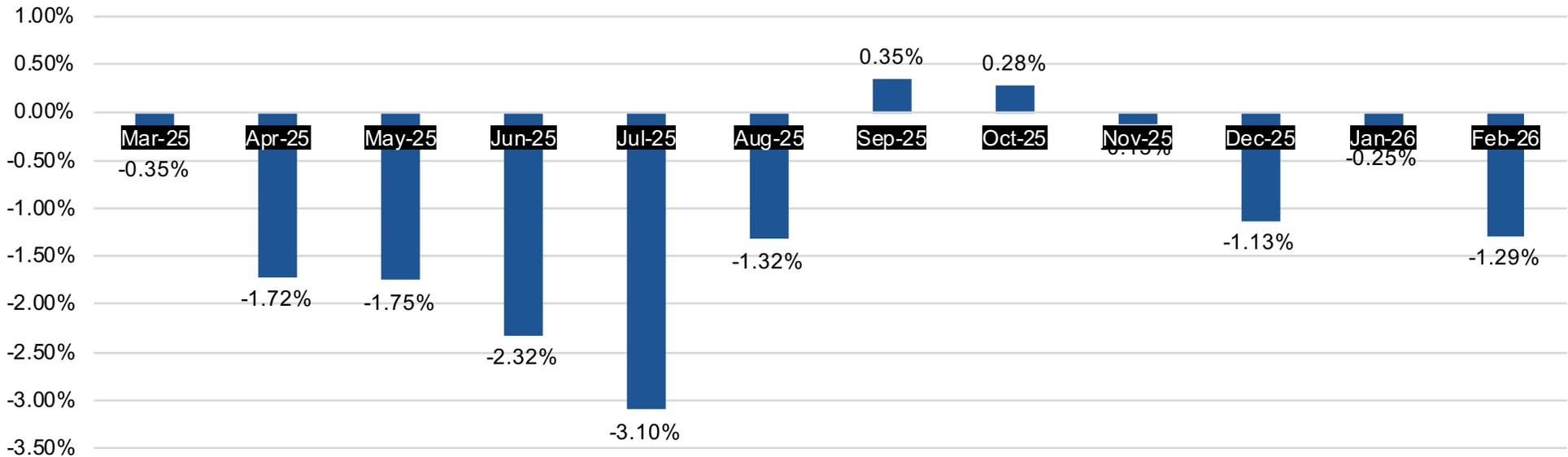




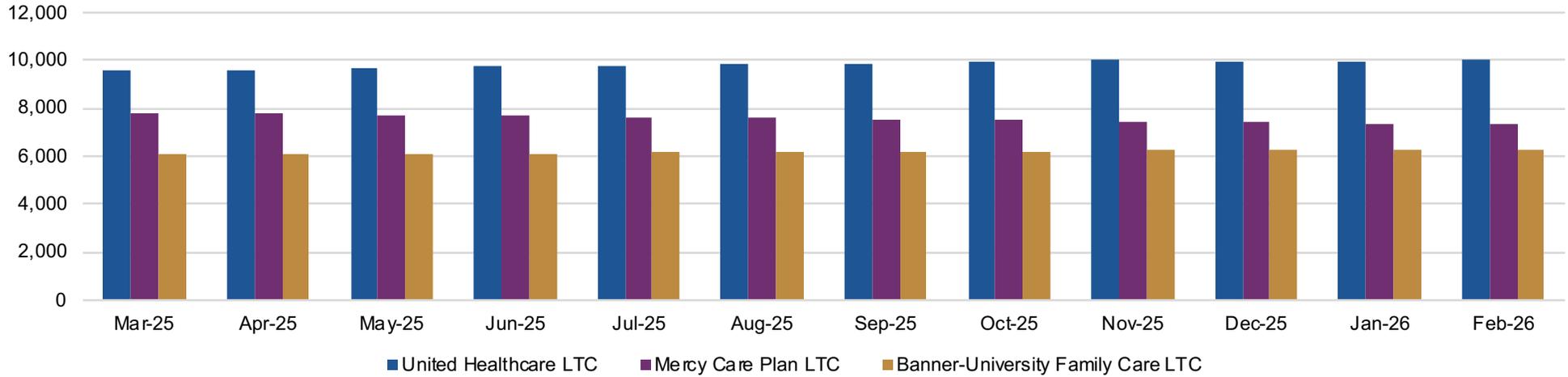
DCS-CHP Health Plan Enrollment



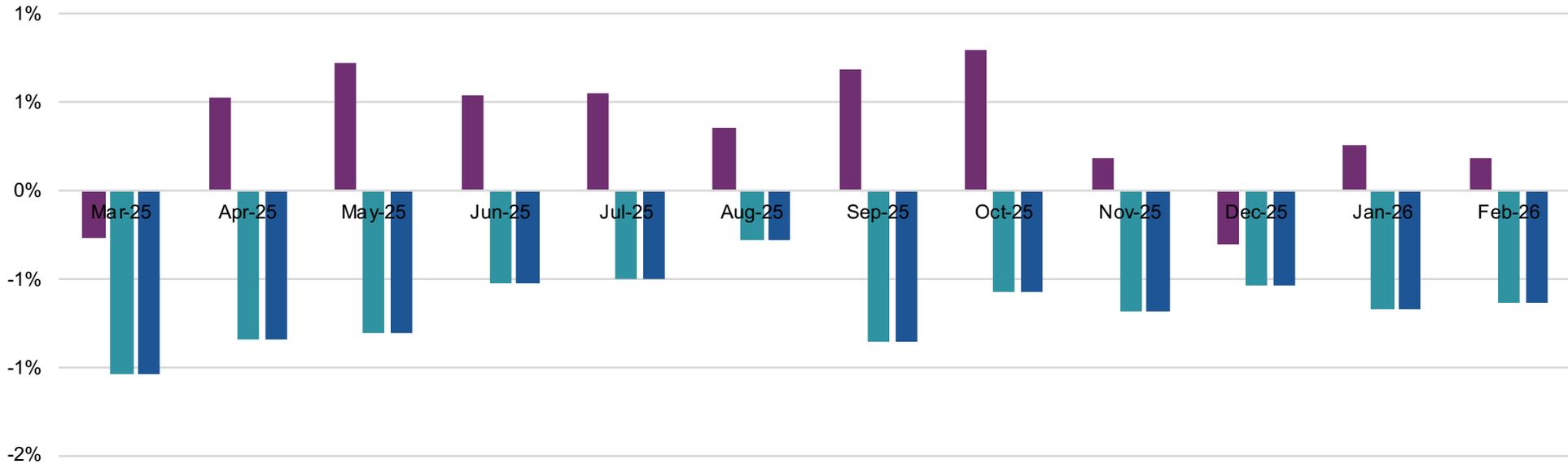
DCS-CHP Health Plan Enrollment Rate of Change



Arizona Long Term Care Enrollment by Health Plan



Arizona Long Term Care Enrollment by Health Plan - Rate of Change





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