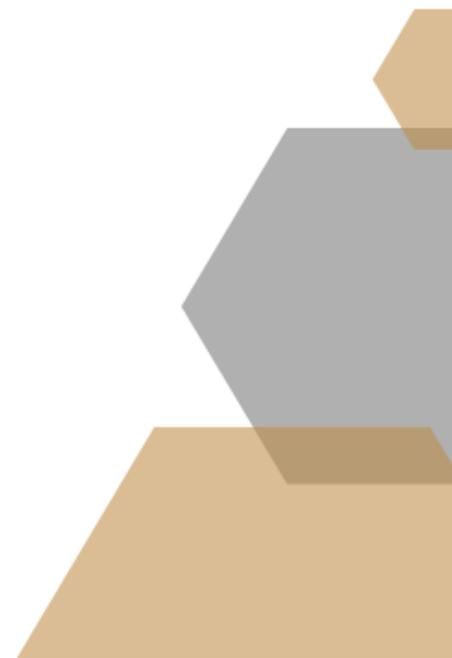


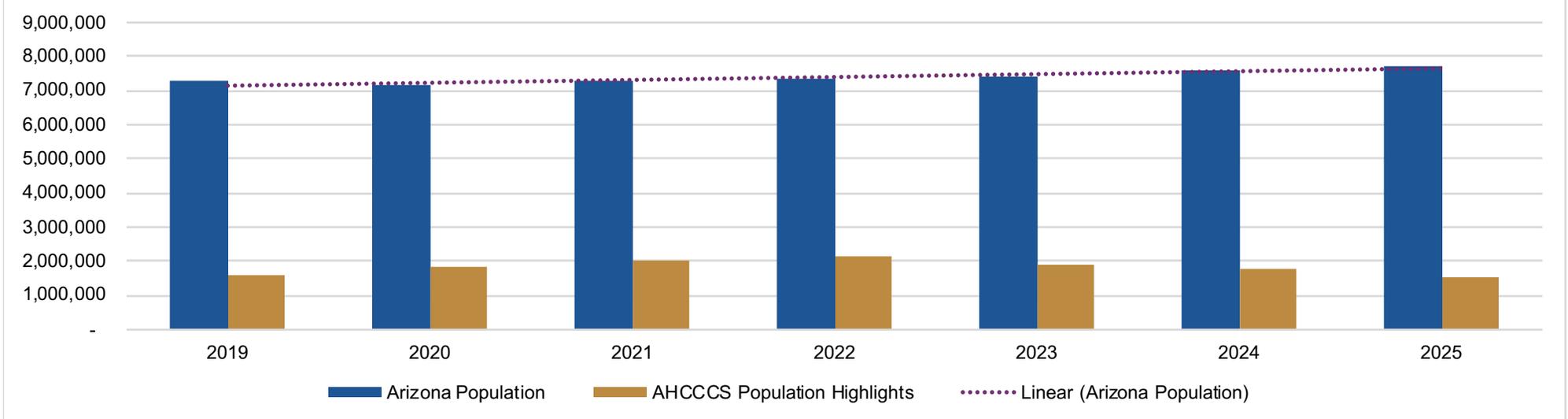


# The Hess Report: Arizona Market Analysis

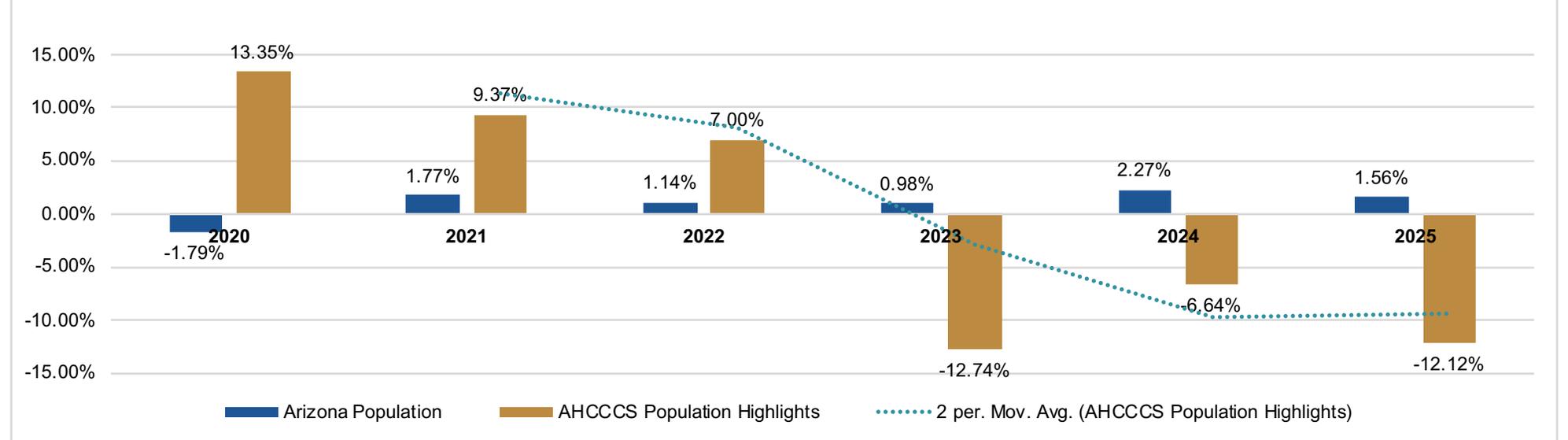
January 2026



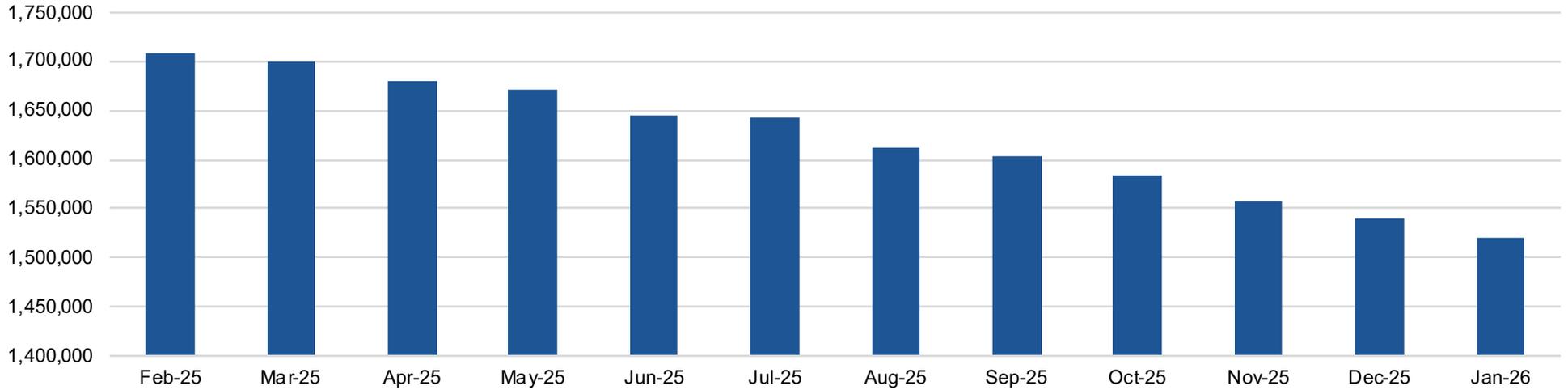
### Arizona Population v. AHCCCS Growth 2019 - 2025



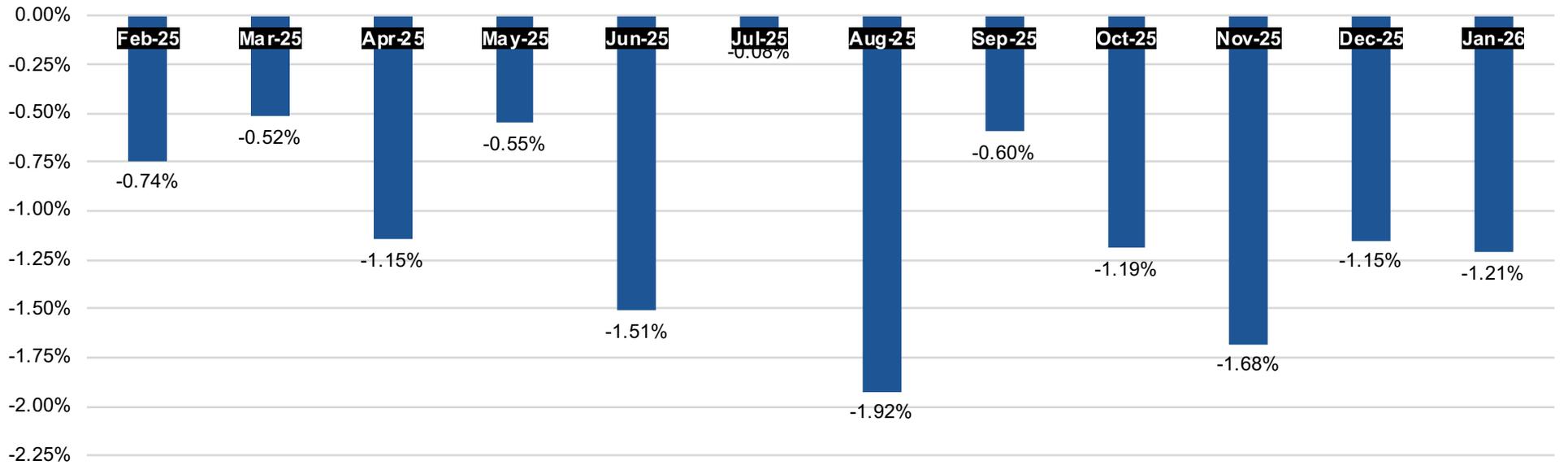
### AHCCCS Population 2019 - 2025 Rate of Change

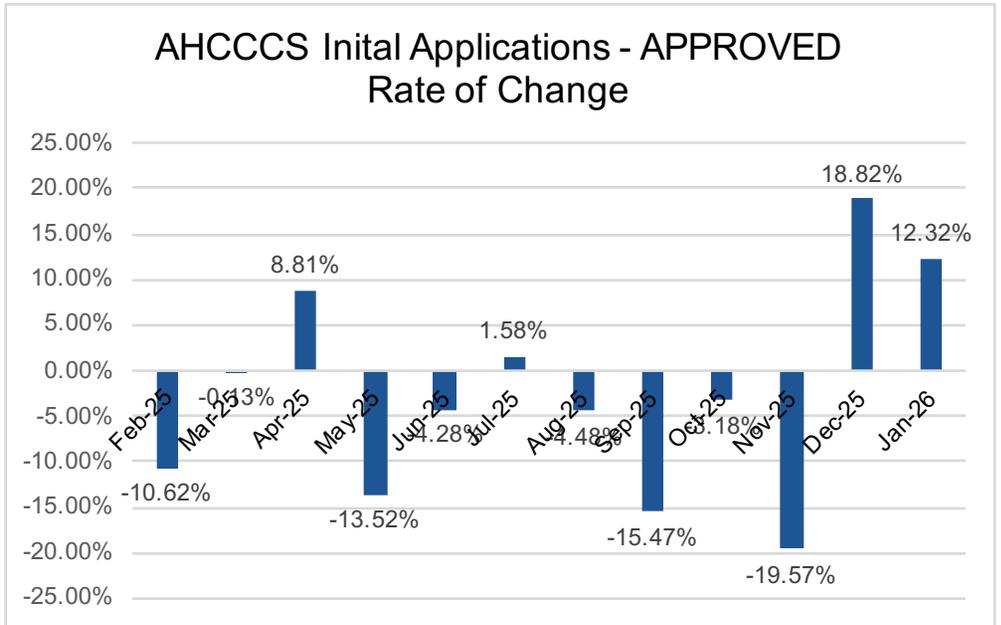
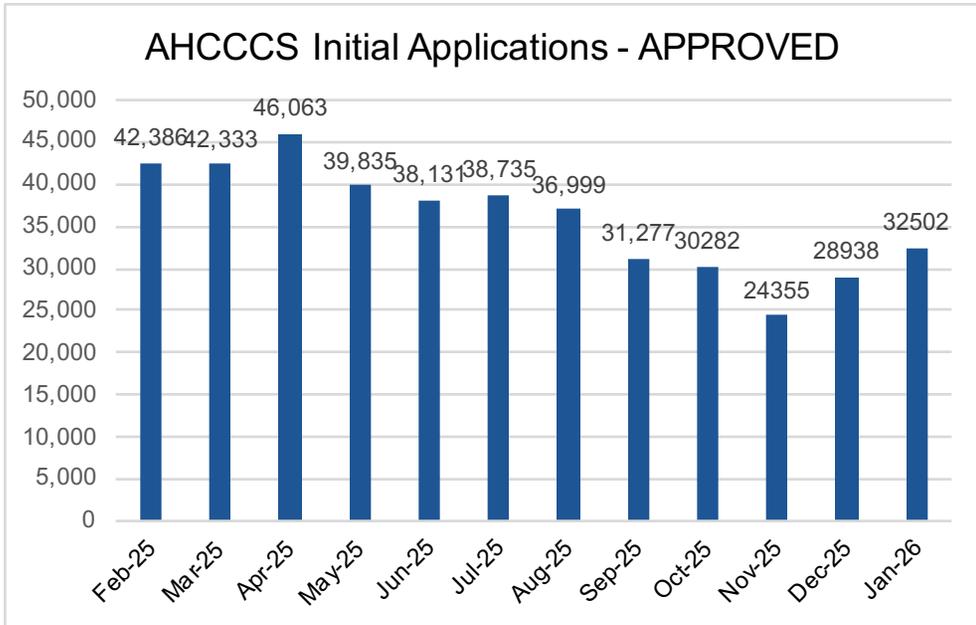
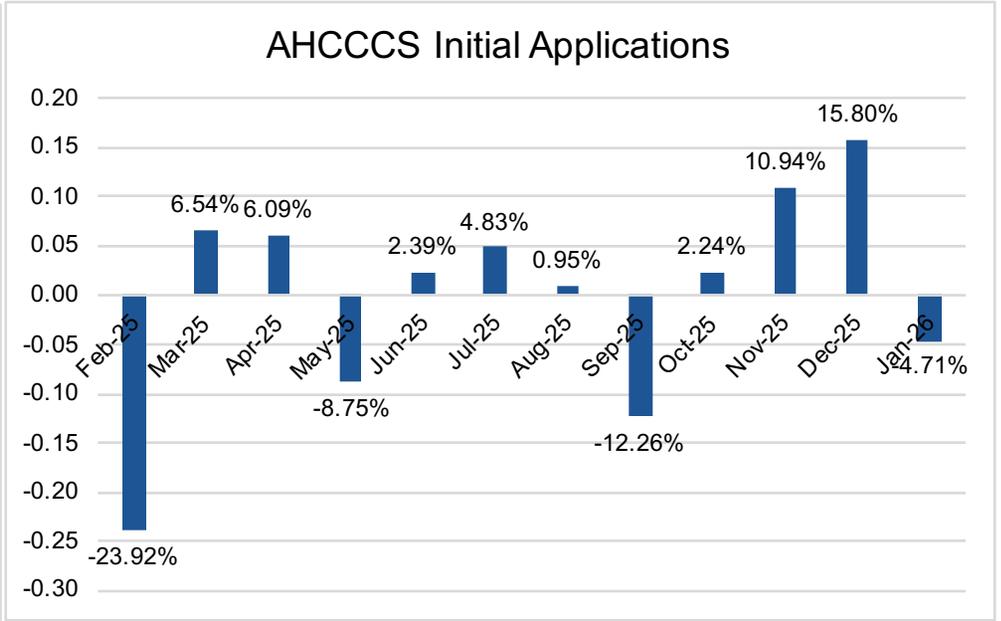
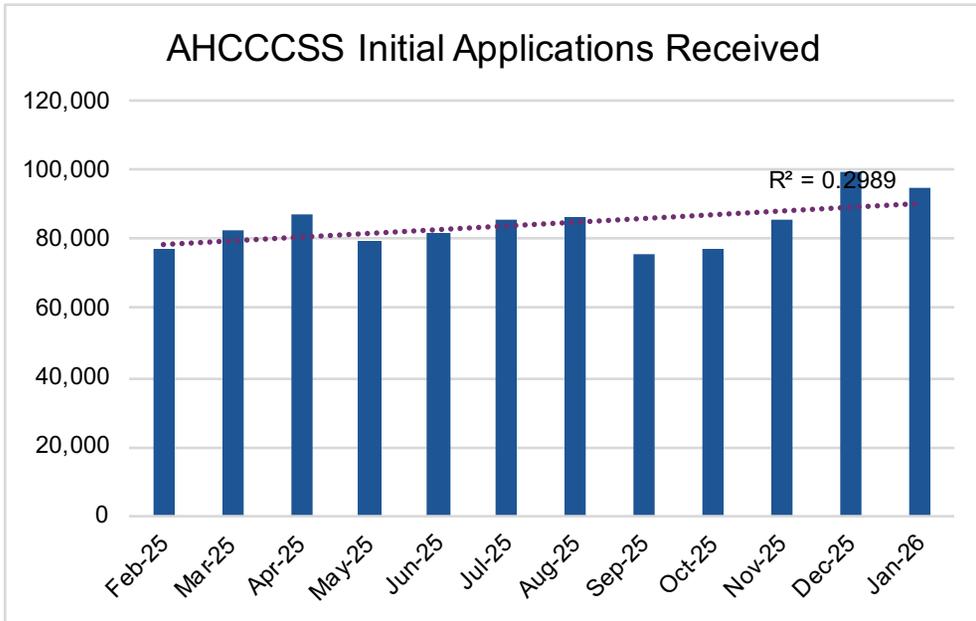


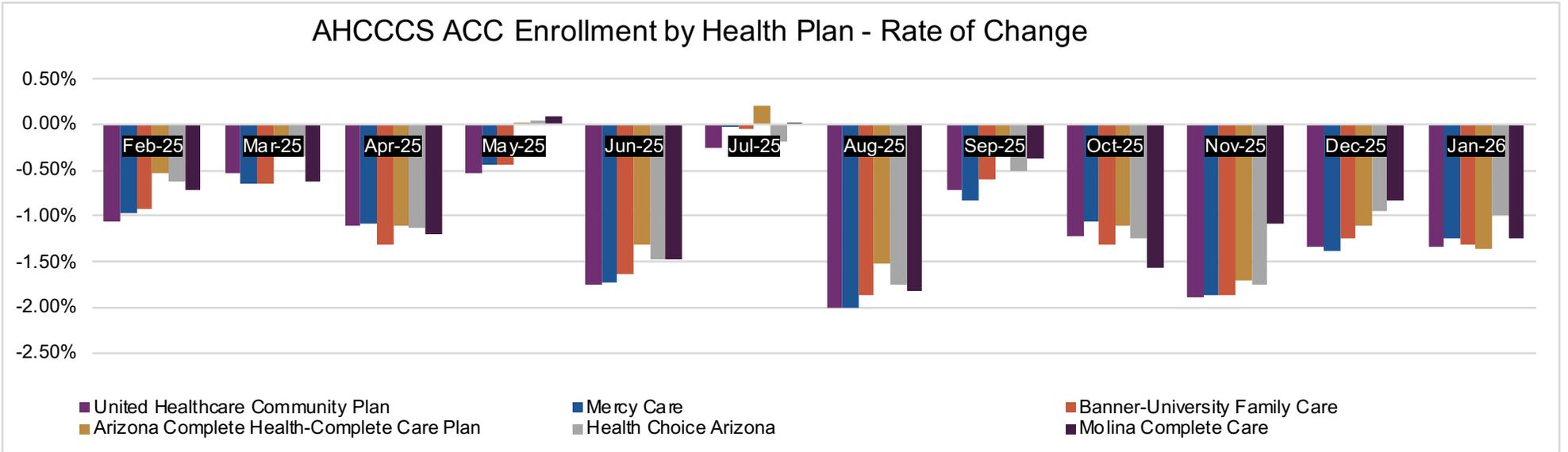
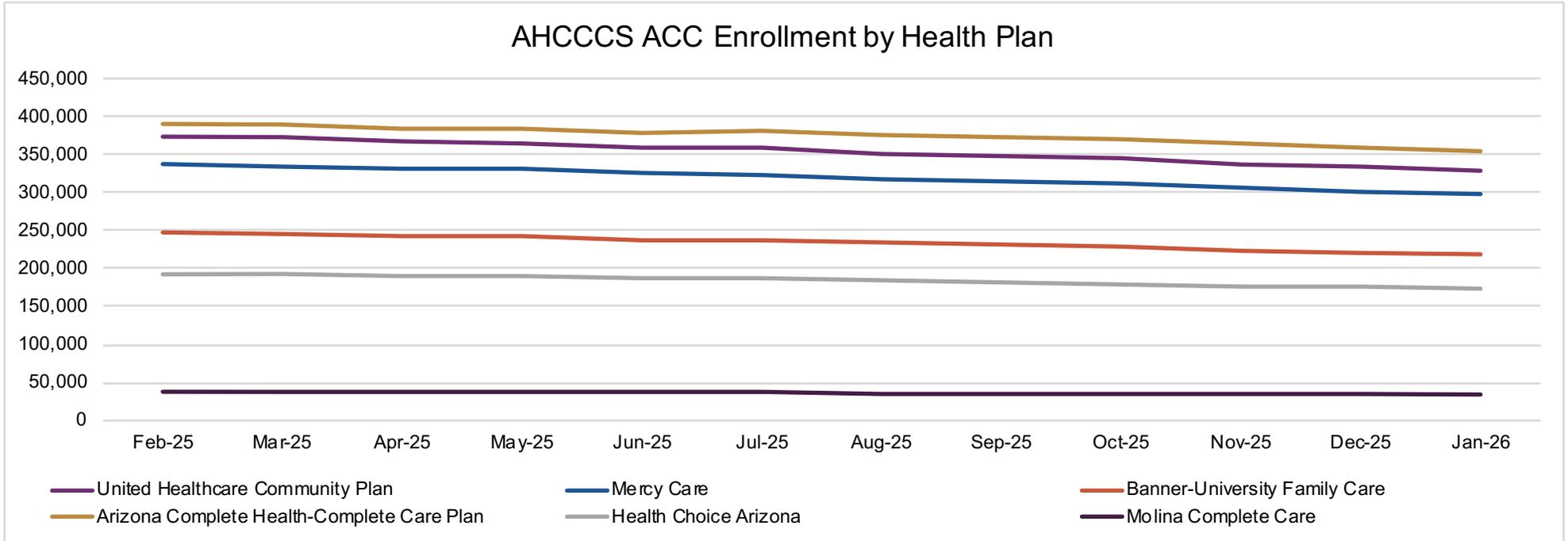
## AHCCCS Complete Care Enrollment

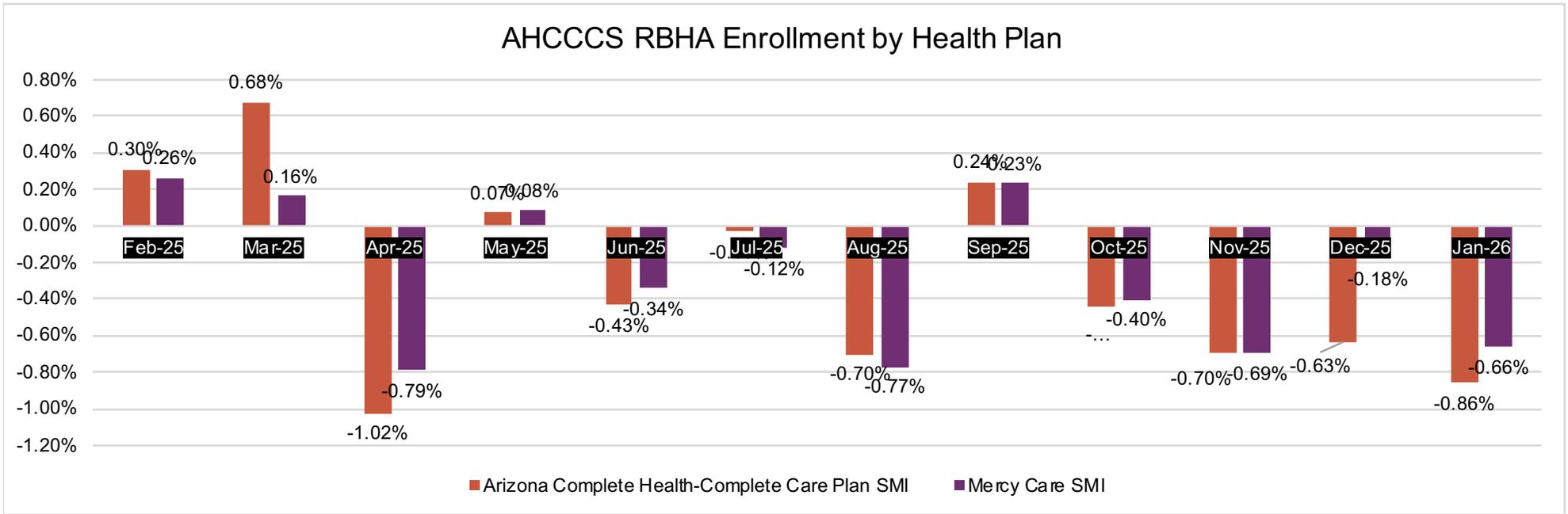
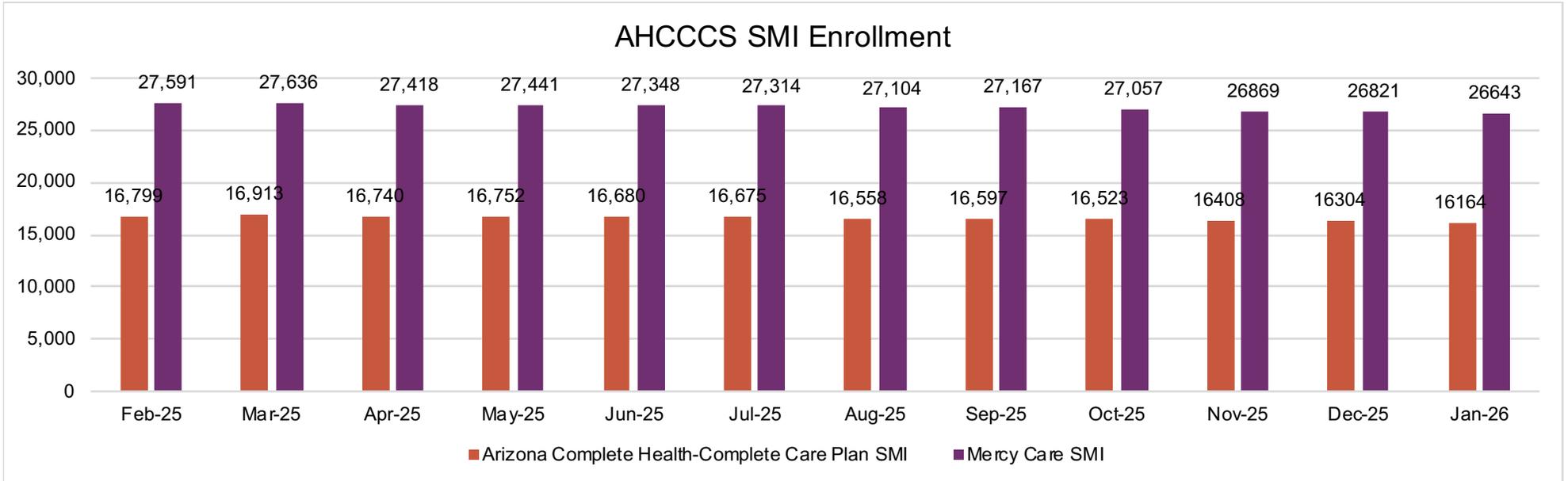


## AHCCCS Enrollment Rate of Change

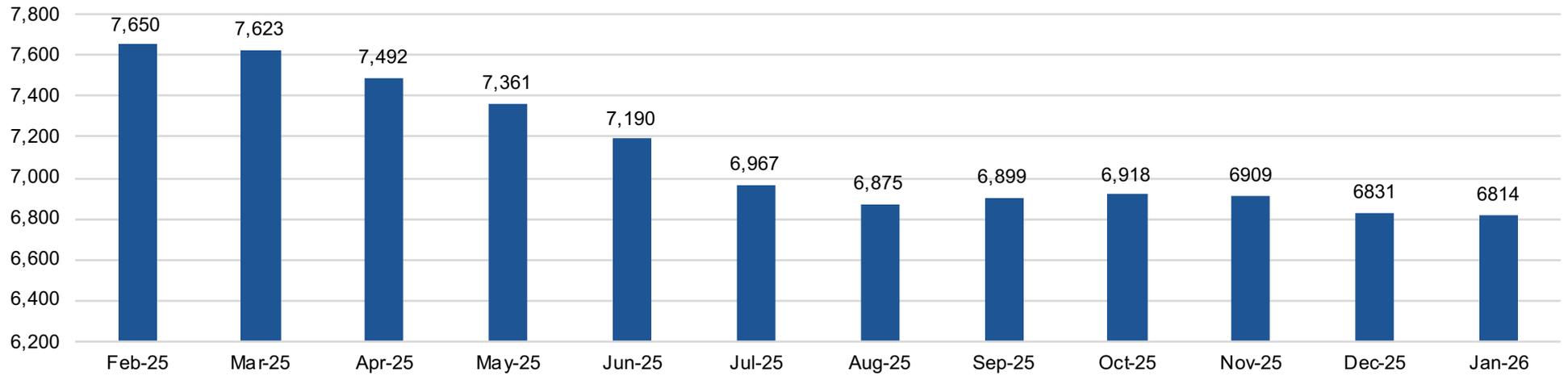




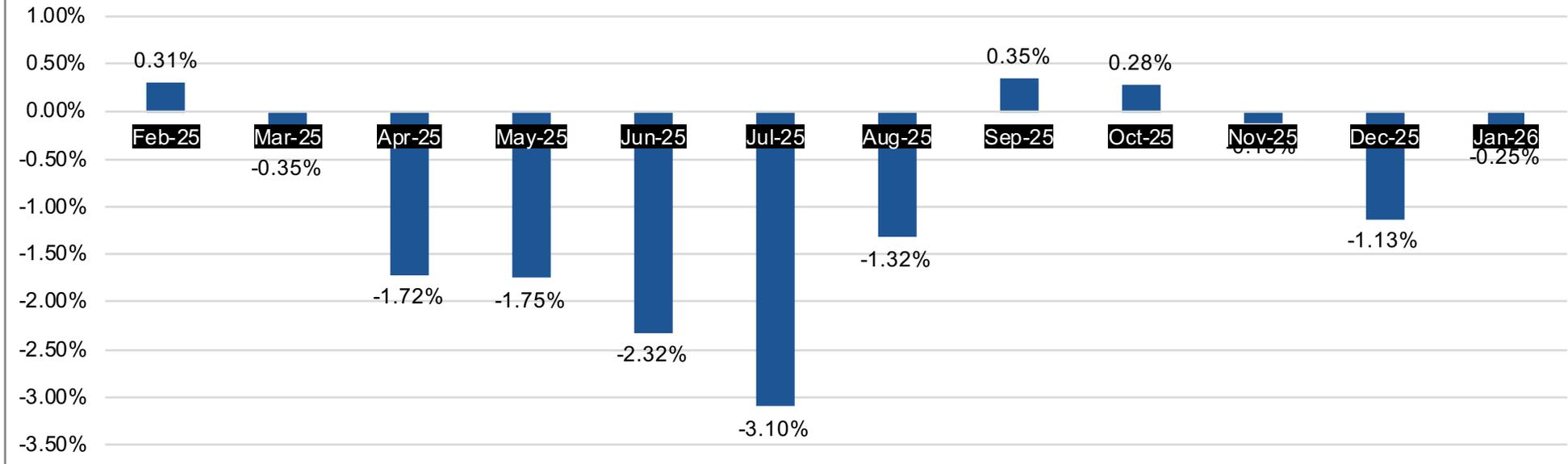




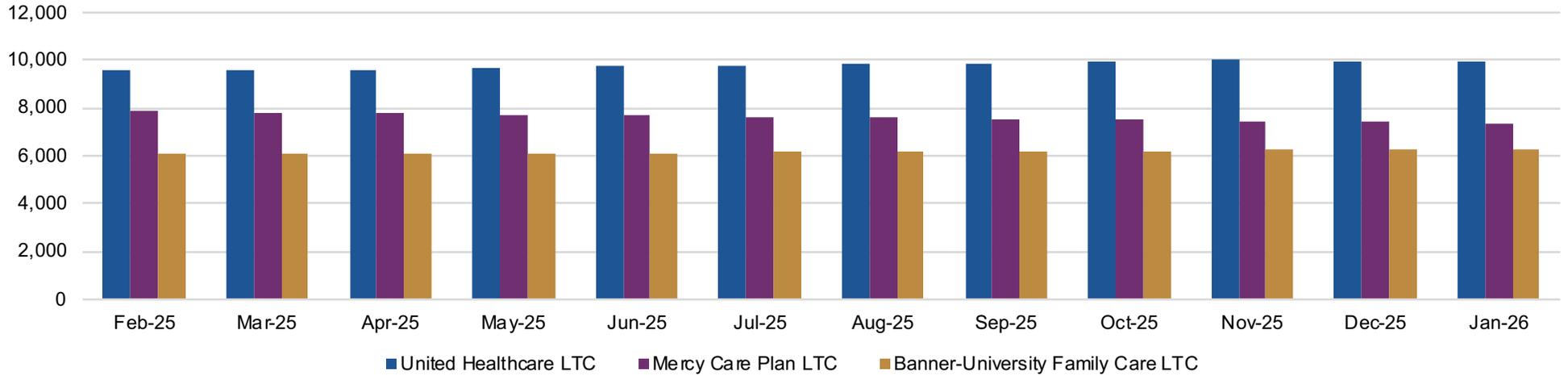
## DCS-CHP Health Plan Enrollment



## DCS-CHP Health Plan Enrollment Rate of Change



## Arizona Long Term Care Enrollment by Health Plan



## Arizona Long Term Care Enrollment by Health Plan - Rate of Change





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