

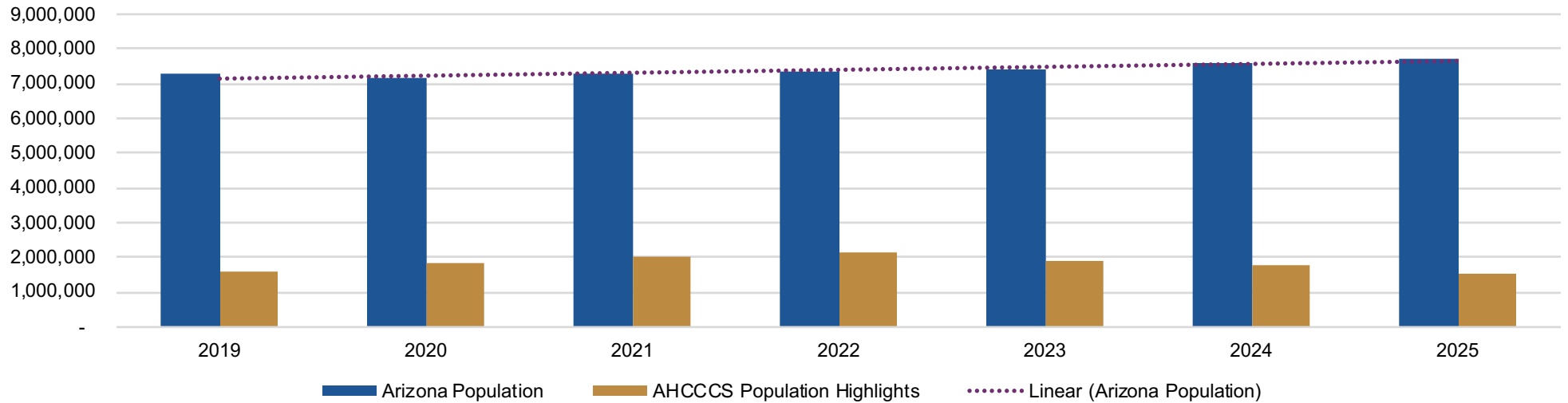


The Hess Report: Arizona Market Analysis

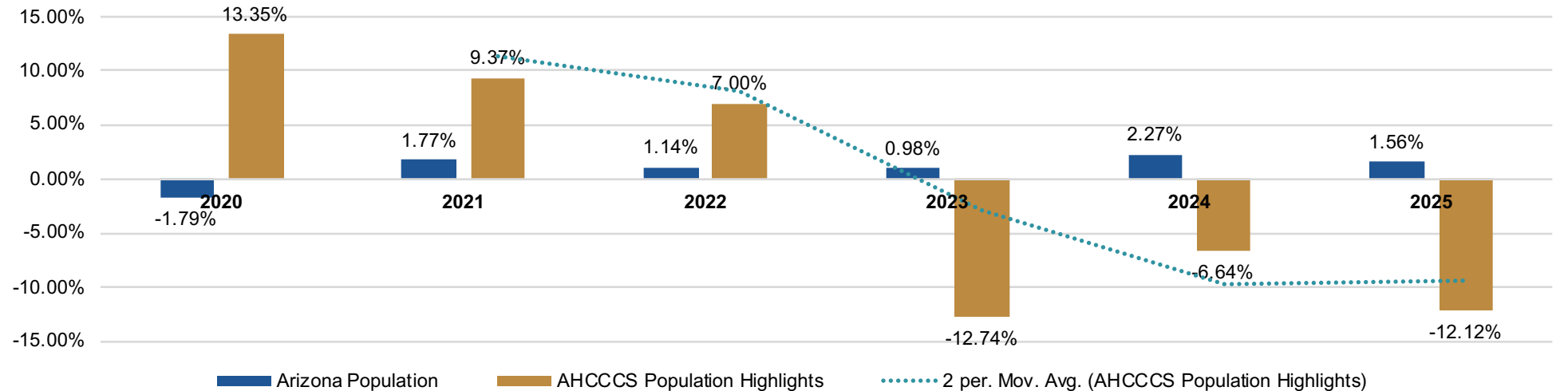
December 2025



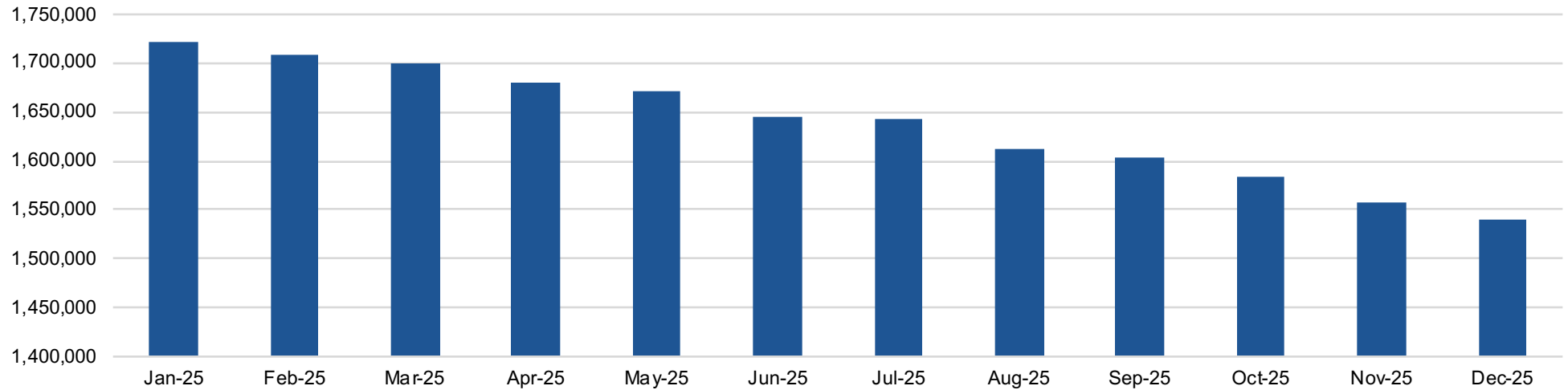
Arizona Population v. AHCCCS Growth 2019 - 2025



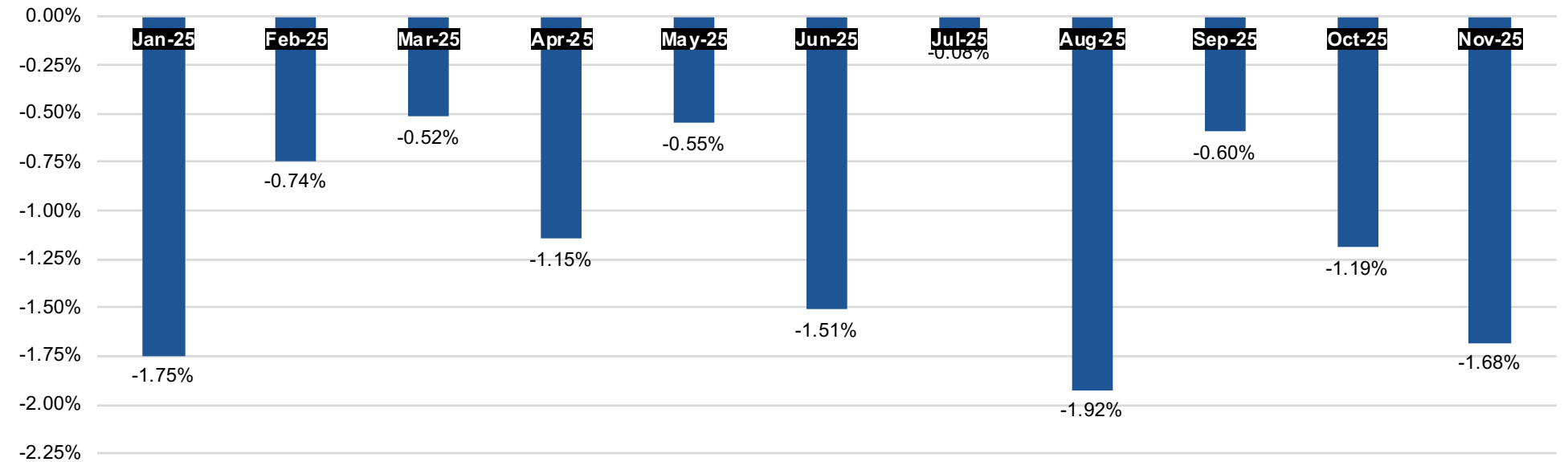
AHCCCS Population 2019 - 2025 Rate of Change



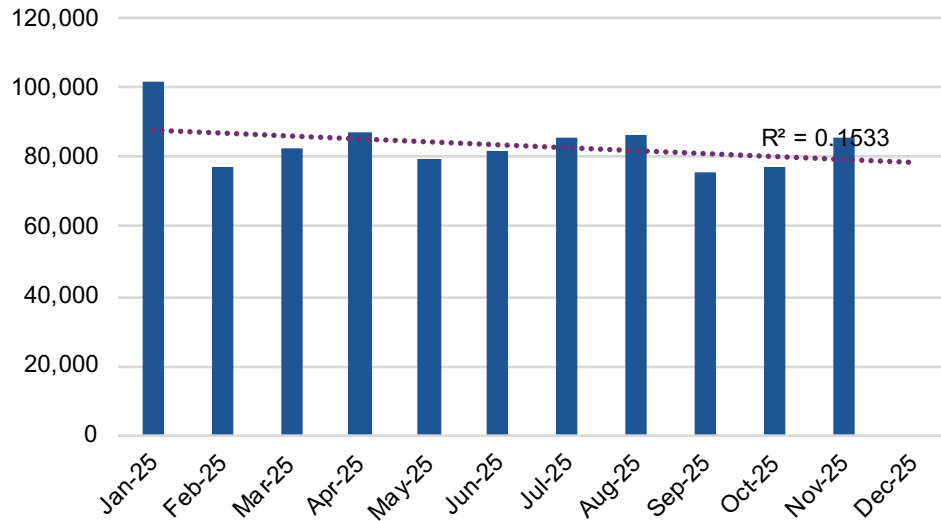
AHCCCS Complete Care Enrollment



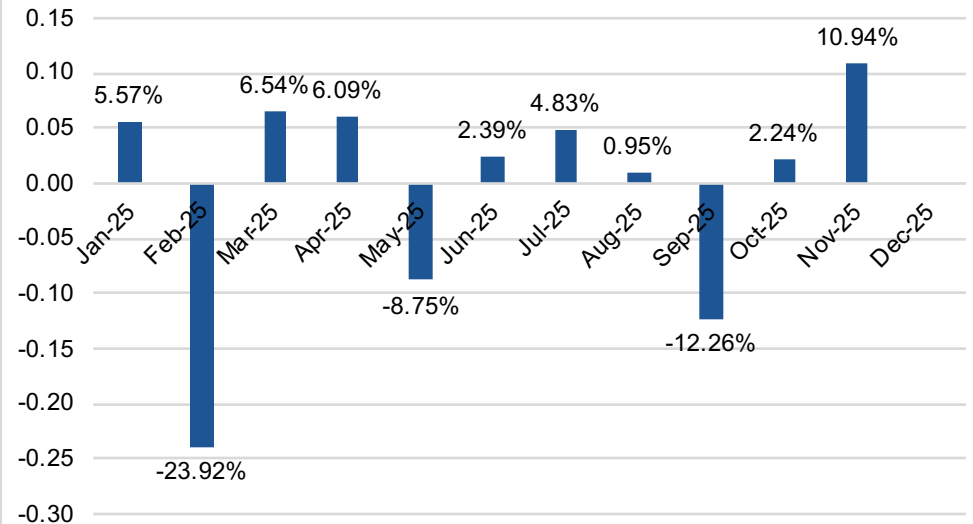
AHCCCS Enrollment Rate of Change



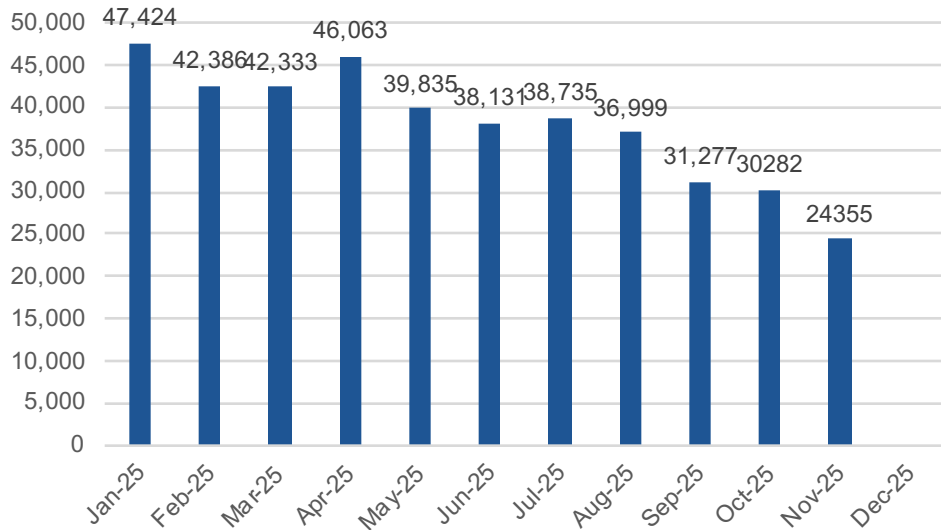
AHCCCSS Initial Applications Received



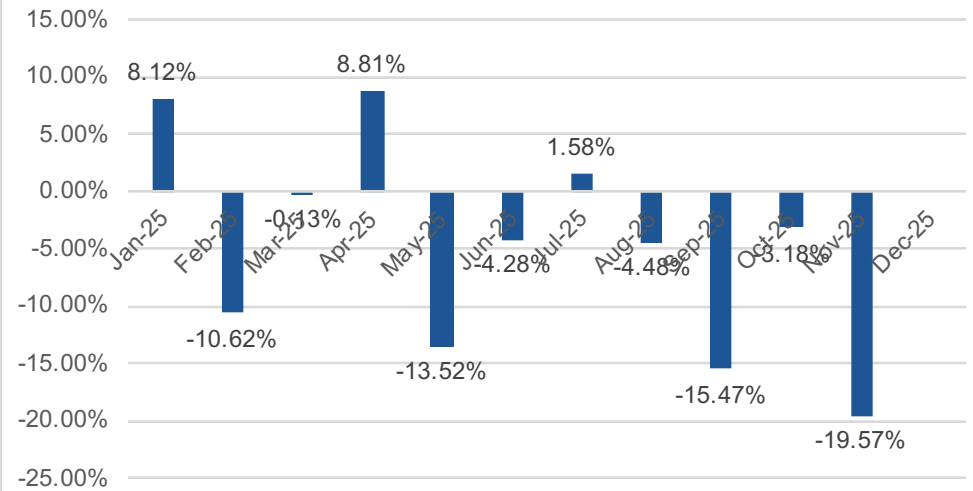
AHCCCSS Initial Applications



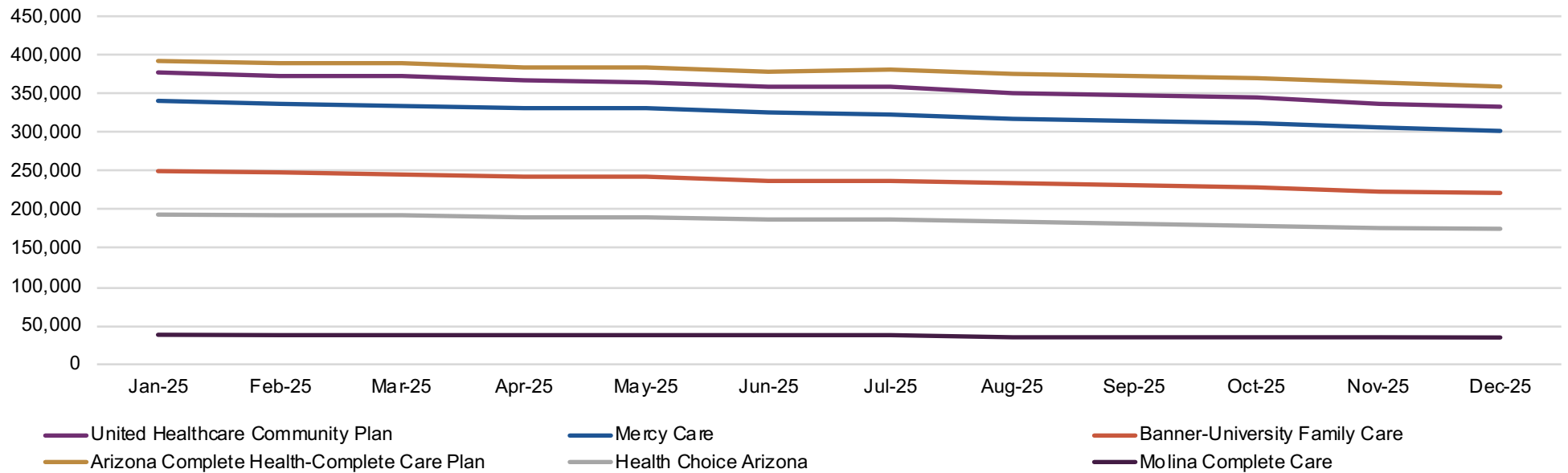
AHCCCSS Initial Applications - APPROVED



AHCCCSS Initial Applications - APPROVED Rate of Change

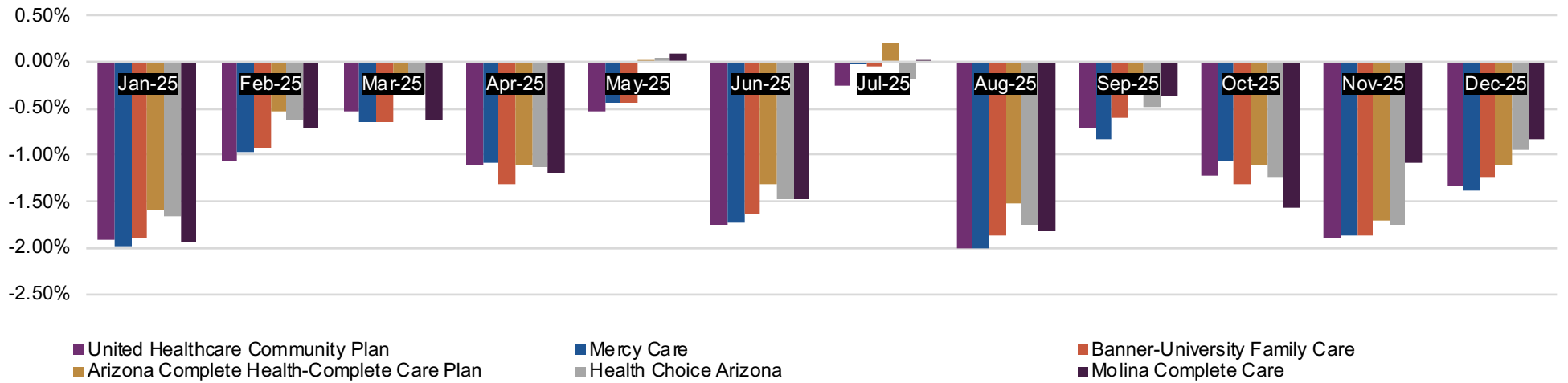


AHCCCS ACC Enrollment by Health Plan

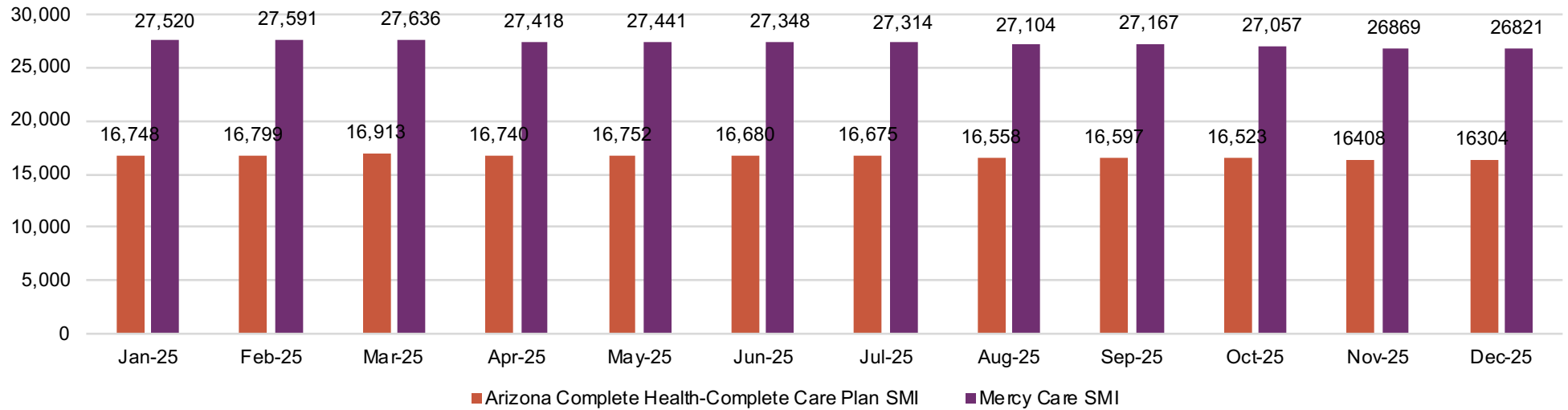


AHCCCS ACC Enrollment by Health Plan - Rate of Change

**AHCCCS ACC Enrollment (12.12%) in past year,
Averaging (1.07%) per month**

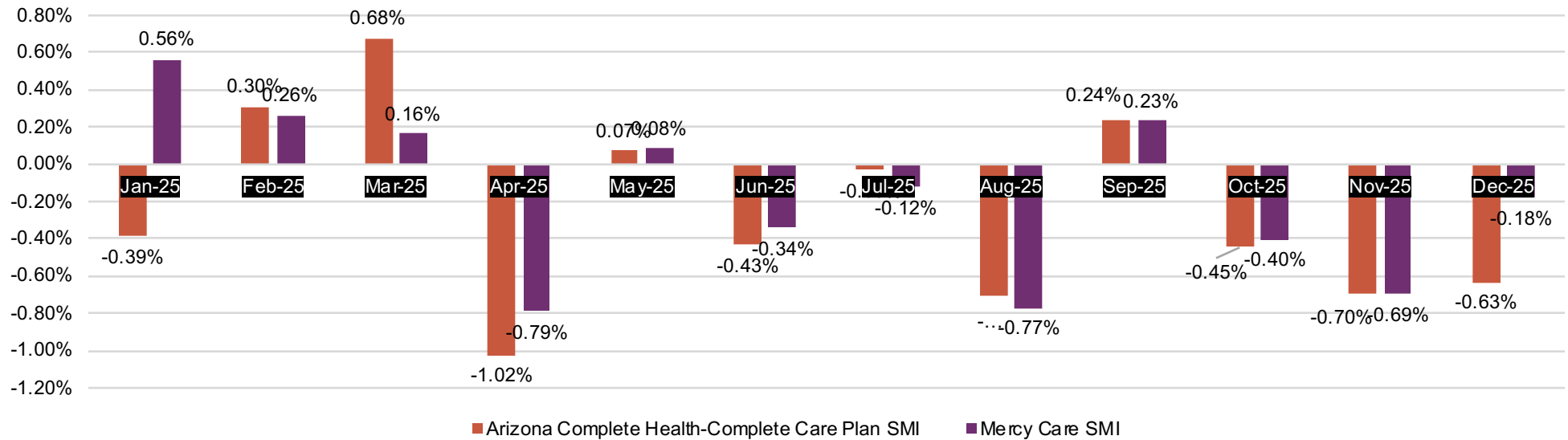


AHCCCS SMI Enrollment

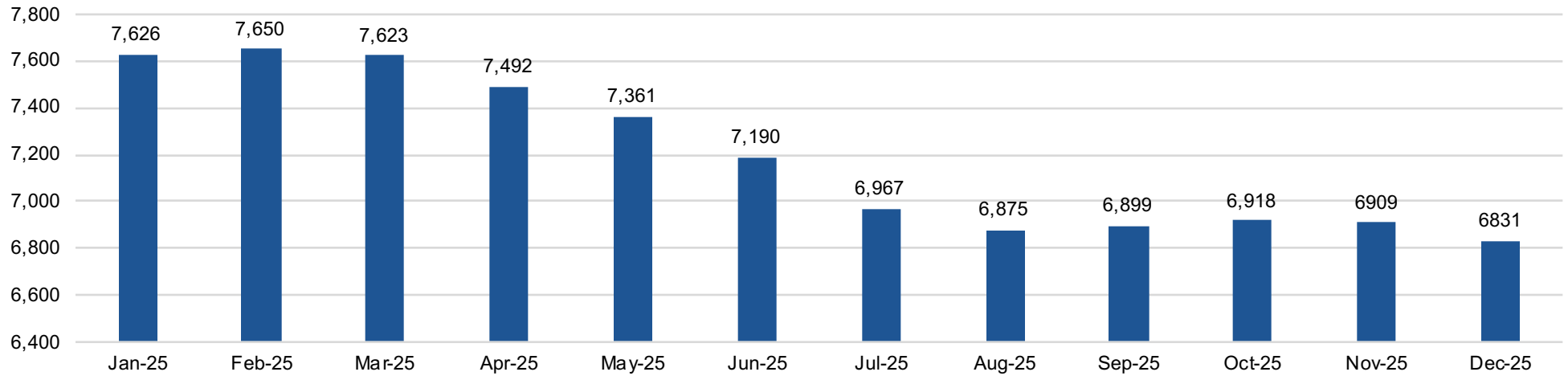


AHCCCS RBHA Enrollment by Health Plan

AHCCCS RBHA Enrollment (2.58%) in past year, Averaging (0.39%) per month

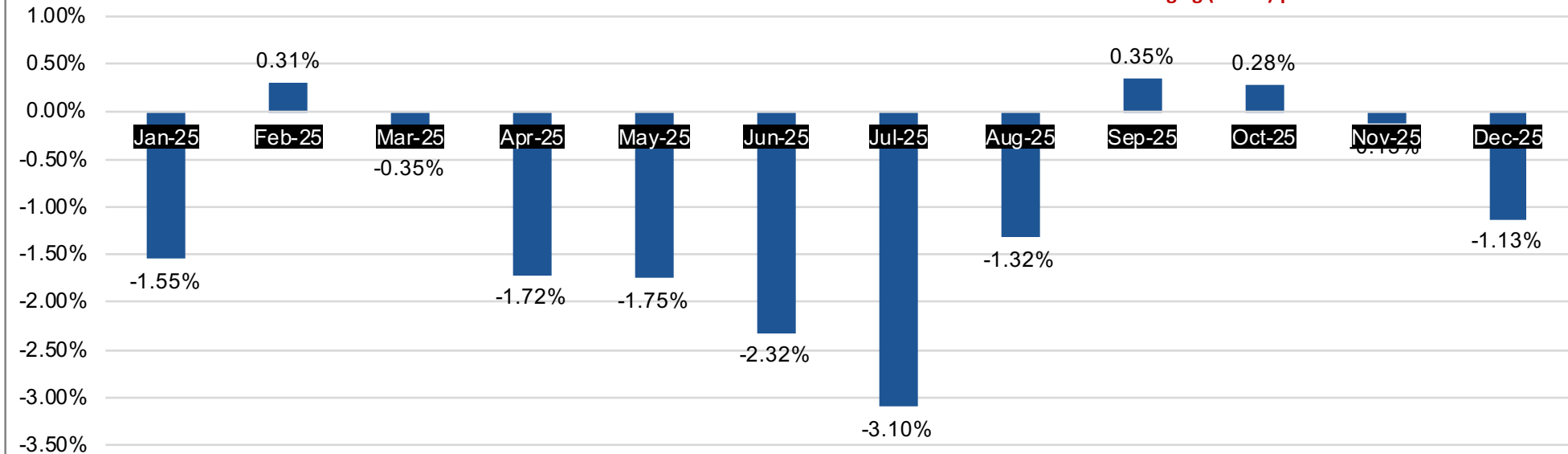


DCS-CHP Health Plan Enrollment

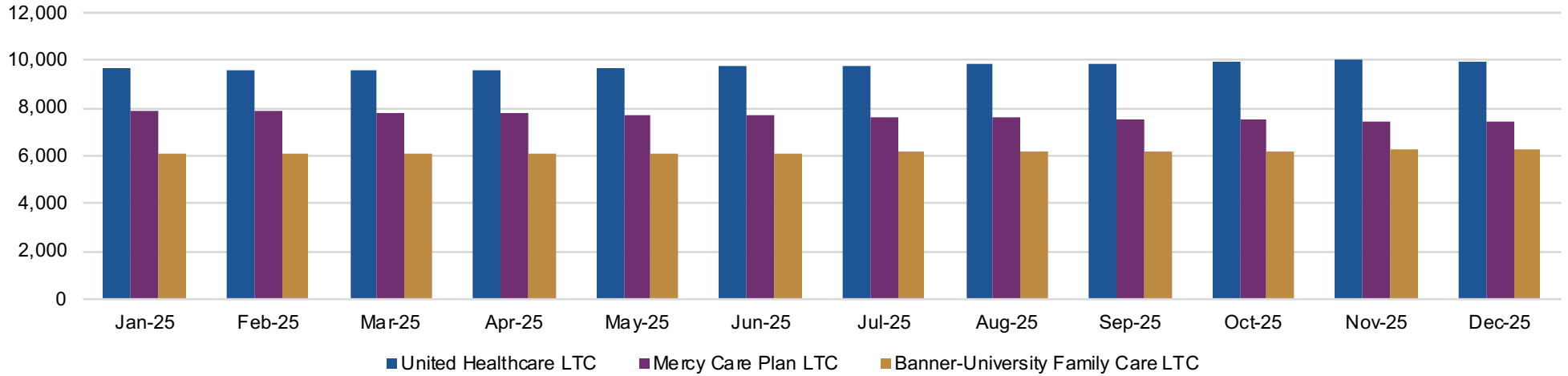


DCS-CHP Health Plan Enrollment Rate of Change

**DCS-CHP Enrollment (10.42%) in past year,
Averaging (1.20%) per month**

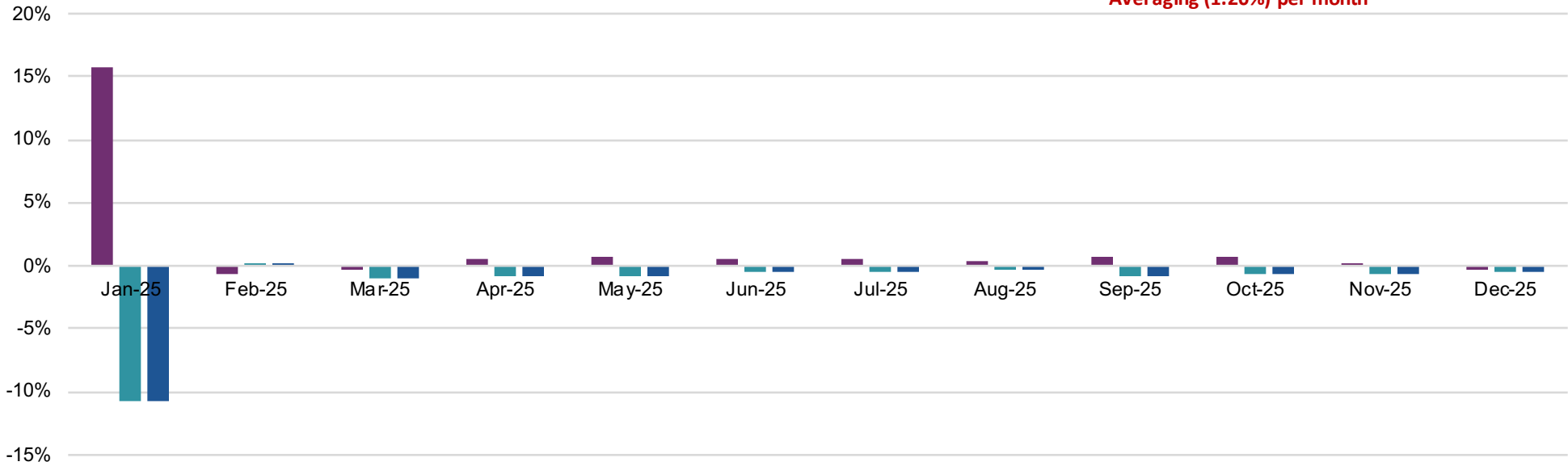


Arizona Long Term Care Enrollment by Health Plan



Arizona Long Term Care Enrollment by Health Plan - Rate of Change

ALTCs Enrollment has grown by 3.46% in past year, Averaging (1.20%) per month





PRACTICE MANAGEMENT SOLUTIONS FOR HEALTH AND HUMAN SERVICES

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- Compliance & Improvement
- Individualized Support
- Training
- LEAN Operations
- Growth & Sustainability
- Group Coaching
- Networking Events

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